Travelex Topco Limited Financial Statements for the year ended 31 December 2021

Registered number RC131898

Travelex Topco Limited

Report and consolidated financial statements for the year ended 31 December 2021

Travelex Topco Limited Financial Statements for the year ended 31 December 2021

| Note 12 Property, plant, and equipment47-48Note 13 Business combinations and acquisitions48-52Note 14 Trade and other receivables53Note 15 Cash and cash equivalents53Note 16 Other deposits53Note 17 Trade and other payables53Note 18 Borrowings54-55Note 19 Financial instruments56-61Note 20 Leases61-64Note 21 Provisions65-66Note 22 Deferred tax66-68Note 23 Retirement benefits68Note 24 Share capital68Note 25 Related party transactions69Note 26 Contingent assets and liabilities69Note 27 Government support70Note 28 Equity-accounted investees70-71Note 29 Post balance sheet events72Note 30 Share-based compensation72-73 | Content | Page |
|--|---|---|
| Consolidated Statement of Income 13 Consolidated Statement of Comprehensive Income 14 Consolidated Balance Sheet 15 Consolidated Statement of Changes in Equity 16 Consolidated Cash Flow Statement 17 Notes to the 2021 Financial Statements Note 1 General information 18 Note 2 Principal accounting policies 18-36 Note 3 Critical accounting judgements and estimations 37-38 Note 4 Revenue from contracts with customers 39 Note 5 Other income 39 Note 6 Non underlying items 40 Note 7 Finance income and costs 41 Note 8 Profit before tax 41 Note 9 Employees and Directors 42 Note 10 Income tax change 43 Note 11 Intangible assets 44-47 Note 12 Property, plant, and equipment 47-48 Note 13 Business combinations and acquisitions 48-52 Note 14 Trade and other receivables 53 Note 15 Cash and cash equivalents 53 Note 16 Other deposits 53 Note 17 Trade and other payable | Directors Report | 2-8 |
| Note 1 General information 18 Note 2 Principal accounting policies 18-36 Note 3 Critical accounting judgements and estimations 37-38 Note 4 Revenue from contracts with customers 39 Note 5 Other income 39 Note 6 Non underlying items 40 Note 7 Finance income and costs 41 Note 8 Profit before tax 41 Note 9 Employees and Directors 42 Note 10 Income tax change 43 Note 11 Intangible assets 44-47 Note 12 Property, plant, and equipment 47-48 Note 13 Business combinations and acquisitions 48-52 Note 14 Trade and other receivables 53 Note 15 Cash and cash equivalents 53 Note 16 Other deposits 53 Note 17 Trade and other payables 53 Note 19 Financial instruments 56-51 Note 20 Leases 61-64 Note 21 Provisions 65-66 Note 22 Deferred tax 66-68 Note 23 Retirement benefits 68 Note 24 Share capital 68 Note 25 Re | Consolidated Statement of Income Consolidated Statement of Comprehensive Income Consolidated Balance Sheet Consolidated Statement of Changes in Equity | 14 15 16 |
| 14-75 | Note 1 General information Note 2 Principal accounting policies Note 3 Critical accounting judgements and estimations Note 4 Revenue from contracts with customers Note 5 Other income Note 6 Non underlying items Note 7 Finance income and costs Note 8 Profit before tax Note 9 Employees and Directors Note 10 Income tax change Note 11 Intangible assets Note 12 Property, plant, and equipment Note 13 Business combinations and acquisitions Note 14 Trade and other receivables Note 15 Cash and cash equivalents Note 16 Other deposits Note 17 Trade and other payables Note 18 Borrowings Note 19 Financial instruments Note 20 Leases Note 21 Provisions Note 22 Deferred tax Note 23 Retirement benefits Note 24 Share capital Note 25 Related party transactions Note 26 Contingent assets and liabilities Note 27 Government support Note 28 Equity-accounted investees Note 29 Post balance sheet events | 18-36 37-38 39 39 40 41 41 42 43 44-47 47-48 48-52 53 53 53 53 54-55 56-61 61-64 65-66 66-68 68 69 69 70 70-71 72 |

Travelex Topco Limited Directors and advisors

for the year ended 31 December 2021

Directors

A. M. G. Rees J. E. S. Birch A. Filshie

M. E. Freedman N. S. Ghoussaini

D. G. L. Hargrave

D. W. Muir

R. J. Wazacz

Company Secretary

V Bénis-Lonsdale Crestbridge UK Limited

Independent auditor

KPMG LLP 15 Canada Square, London E14 5GL

Solicitors

Sidley LLP 70 St Mary Axe, London EC3A 8BE

Akin Gump Strauss Hauer & Feld LLP Ten Bishops Square Eighth Floor London E1 6EG

Registered number

131898

for the year ended 31 December 2021

DIRECTORS REPORT

The Directors present their report and the audited consolidated financial statements of Travelex Topco Limited, and its subsidiaries and associated undertakings as defined by International Financial Reporting Standards (the Group) for the year ended 31 December 2021.

Directors

The following were Directors during the period and held office throughout the period, unless otherwise indicated:

Executive Directors J. E. S. Birch General Counsel

R. J. Wazacz Chief Executive Officer (Since 28 June 2022)
M. E. Freedman Chief Financial Officer (Since 21 April 2022)

Non-Executive Directors A. M. G. Rees Chairman

D. W. Muir Previously Chief Executive Officer

A. Filshie

N. S. Ghoussaini

D. G. L. Hargrave (Appointed 1 January 2021)
J. M. Westcott (Resigned 28 June 2022)

Business Review

Although 2021 continued to be dominated by the impacts of the Covid-19 pandemic, a fragile recovery in Group revenues was evident by the start of the second half of 2021. This improved financial performance of the Group was driven by the easing of international travel restrictions as global vaccinations rates, particularly in the Western Hemisphere, reached critical mass. With this progress, most governments globally have worked towards policies viewing the coronavirus as endemic in the population and no longer a socially critical disease. This pivot to normality is underpinned by a more recent consensus internationally on policies around the vaccinated and the relaxation of border policies to increase both international travel and tourism which has been further accelerated into 2022 as the impact of the highly transmissible, but less severe, Omicron variant dissipated quickly.

Revenues recovered from July 2021 in the Group's peak trading period reflecting the recovery of international travel, rising to £75.4m (2020: £12.7m for the 5-month period) and resulting in a Gross Profit of £53.6m (2020: £12.5m for the 5-month period). The Group earnings before interest, tax, depreciation, and amortisation ("EBITDA") for 2021 was £19.6m (2020: £48.0m for the 5-month period), inclusive of non-underlying income of £44.5m (2020: £82.4m for the 5-month period). See note 6 for further details on non-underlying income.

Depreciation and amortisation charges for the year were £46.8m (2020: £17.3m for the 5-month period) and net finance costs were £36.2m for the year (2020: £8.6m for the 5-month period). The increase in net finance costs were largely attributable to the issuance of £60m of New Money Notes during the year, to provide the Group with fresh liquidity to fund working capital in anticipation of a return of consumer travel.

The loss for the year was £54.7m (2020: £23.6m profit for the 5-month period) and reflects the lower EBITDA, higher depreciation and amortisation costs, and the higher net finance costs.

The Group continued its heavy focus of rationalising the cost base in 2021 achieving significant success in reducing the fixed cost base across fixed rent reductions, people, and third-party costs. The significant success in driving a drastically rationalised cost base contributed to liquidity conservation as the business recovered but has also ultimately lowered the break-even point for the Group. The focus on costs has also been balanced with continued material investment in IT to strengthen legacy infrastructure and mitigate risks, including a cyber improvement programme that commenced in 2021.

for the year ended 31 December 2021

The Group also capitalised on incremental airport contract wins driven principally by the market instability of the pandemic which in turn has driven incremental scale for the Group. Renewals of existing key contracts with partners, across all regions, were also signed demonstrating the continued strength of the Group.

Since the establishment of the new Travelex, the Group completed the acquisitions of eleven entities from the old Travelex Group during 2021. Refer to the note 13 of the financial statements for further information. As of the date of this Directors Report, regulatory approval has been received for the transfer of the trading entities in Brazil, Netherlands, Nigeria, and Turkey. The formal transfer of the Turkish entities was completed in March 2022, while the Brazil entities were completed in April 2022, and Travelex Nigeria and Travelex Netherlands in May 2022. Regulatory approval remains outstanding for only one European trading entity. Refer to note 29 Post balance sheet events of the financial statements.

Notwithstanding the extreme challenges of the Covid-19 pandemic and the impact of related political uncertainties, the Directors are optimistic about the future of the business given the recent rapid return in revenues, resumed travel volumes in several key airport locations, strongly indicating that there is a reemerging demand for travel.

The ability of the business to capture these incremental opportunities and maintain strong ties to existing partners illustrates the continued strength of the New Travelex Group globally. This includes a strong brand, a successful restructure of the business, a rejuvenated Board, strategic investments in IT governance and infrastructure and a significantly reduced and more agile cost base, all of which point to the longer-term value of, and opportunities for the Group.

Due to data limitations and challenges with opening balances for new entities acquired as part of restructuring in 2020, auditors were unable to provide an opinion on the financial statements. For the current year, we are pleased to report an improvement in the opinion following ongoing investment by management in improving data quality. While the opinion remains modified the auditors have been able to provide an opinion in respect of the closing Balance Sheet as at 31 December 2021 as noted in the audit opinion. This closing opinion is a very positive result for the Group and will establish an audit base for a targeted fully clean opinion for 2022 and is reflective of the significant work undertaken to improve the financial close process.

Restructuring and financing

On 8 February 2021, the Group announced a proposal to issue New Money Notes in order to receive up to £60m of net financing. These were fully issued in three notes on the Vienna Stock Exchange MTF (Multilateral Trading Facility), resulting in net funds being received of £20m in February 2021, £25m in June 2021 and £15m in October 2021 for notes with face values of £22.6m, £27.5m and £16.1m respectively. Refer to note 18 in the financial statements for further information.

On 13th December 2021, the Group announced further net financing of £70m from New Money Notes (NMN) issuances to fund both working capital and capex to deliver the planned growth expected in 2022. This was subsequently drawn down in two tranches of NMN's providing net funds of £35m on 7th January 2022 and £35m on 11th April 2022 for notes with face values of £37.2m and £37m respectively.

Principal shareholders

Travelex Topco Limited is a private limited company incorporated on 15 July 2020, domiciled in Jersey and is the ultimate parent entity of the Group. The shareholders as at 31 December 2021, principally comprise funds managed by Barings LLC (Barings Group of Companies) with a 53.75% shareholding in aggregate, Core Partners Management with a 20.40% shareholding, Vector Capital Management, L.P with a 13.83% shareholding, Mariner Investment Group with a 11.17% shareholding and other institutional shareholders with less than a 5% shareholding in aggregate. The Directors are of the opinion that there is no ultimate controlling party of the Group.

for the year ended 31 December 2021

Employees

The Group is committed to employee involvement as it believes its business objectives are best achieved if the Group's staff understand and support the Group's strategy. Staff members are kept informed of performance through global and local town halls, supplemented by a range of internal communications. Executives regularly discuss matters of current interest with staff and the Group's financial performance is presented and explained to staff during the year.

Diversity, Equality, and Inclusion

The Group is committed to promoting equal opportunities and diversity in employment and encouraging a supportive and inclusive culture in every country we operate in, free from unfair and unlawful discrimination whether intentional, unintentional, direct or indirect. We value people as individuals with diverse opinions, who come from different cultural backgrounds, lifestyles and circumstances.

Based on our existing policies, the Group is committed to:

- Creating an environment in which individual differences and the contributions of all colleagues are recognised and valued.
- Every colleague, worker or self-employed contractor having a working environment that promotes dignity and respect to all. No form of intimidation, bullying or harassment will be tolerated.
- Providing training, development, progression opportunities and key equity considerations in relevant training programmes.
- Continuously reviewing all our employment practices and procedures to ensure fairness.

Risk Management

The management of the business and the execution of the Group's strategy are subject to a number of risks which are identified and managed by the Group Risk Committee and the network of regional and central function risk committees which identify and manage risk exposures including:

Operational risk

Operational risk is defined as risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. The most significant applicable to the Group are:

- Regulatory and Legal risk See further below.
- People Risk We rely on our colleagues to serve our customers and follow policy and process therefore strong people risk management across the employee lifecycle is essential.
- Technology Risk Our business processes are dependent on the reliability, security, and resilience of the technology we deploy and management of all areas of technology risk is a priority.

The malware incident in 2019 drove a significant period of disruption for most of the old Travelex trading entities. Under the new Travelex Group this risk is being continuously evaluated and mitigated by material investments in IT to strengthen legacy infrastructure, including a cyber improvement programme now well underway since 2021.

Physical risk

Physical risk arises from the Group's exposure to theft and misappropriation or damage to its physical assets, principally in relation to its vault and distribution arrangements. The Group employs a full-time risk team to develop appropriate policies and procedures to mitigate this risk. These arrangements are reviewed by third parties on an ad hoc basis. An appropriate level of insurance is maintained to limit the Group's exposure and is reviewed at least annually.

for the year ended 31 December 2021

Political and economic risk

Covid-19

The global Covid-19 pandemic continued to impact the Group's operations significantly throughout 2021 however a fragile recovery was evident in the second half of 2021 for some of the key regions of the Group as countries pivoted to endemic living with Covid-19 policies. The significant reduction in international travel since 2020 reduced the marketplace demand for foreign currency and subsequently the size and volume of orders from the Group's customers. The macro-economic impact of the pandemic globally together with international flight availability, particularly in Asia Pacific, also continues to impact the Group's wholesale trading patterns around the world.

The Group believes that the external risks from Covid-19 relate to economic and political factors which the Group cannot influence. Consequently, the focus is to ensure that the Group is prepared operationally to deal with the impacts of these events on the business. A central Group-wide team co-ordinates the various work streams across the business to closely monitor and manage any potential impact, including implementing mitigating actions across Group.

Current economic scenario

During 2021, the Group continued to focus on the rationalisation of the cost base covering both short-term and ongoing costs with access to applicable Government support schemes, furloughing employees, as well as by reducing working hours, incentive payments, and by offering employees voluntary unpaid leave. These measures coupled with extensive reductions in external fixed costs allowed the Group to continue to operate through this period of uncertainty and be well positioned to react and profit from the recovery in international travel volumes. With recovery, the pragmatic reintroduction of costs to support the return of travel volumes similarly received significant focus with appropriate controls in place to govern the reintroduction of fixed costs to the business.

With the advent of the Ukraine crisis in early 2022 and although the wider direction of the crisis is still unclear, any impacts are being carefully monitored internally, particularly in the light of sanctions. Although the Group does not operate in either Ukraine or Russia and these currencies and corridors have not been generally significant earners for the Group, the impact on wider consumer confidence for more critical regions and corridors continue to be monitored.

The UK Government's 'mini-budget' statement in September 2022 has led to instability and further devaluation of the British Pound (GBP) leading to the Bank of England having to intervene to purchase UK government debt, as well as significant media coverage on a potential negative financial outlook for the UK and general instability in global markets. Although it is difficult to draw any longer-term conclusions to the recent instability, the Group has continued to perform strongly in 2022 despite inflationary pressure in the UK and globally, currency fluctuations and an already devalued GBP over much of the summer peak period and generally negative economic sentiment for most of 2022. The Directors have considered the recent instability in the going concern assessment and have assessed there would not be a significant impact on the base and the severe but plausible downside scenario and conclude the preparation of the financial statements on a going concern basis is appropriate. Refer to Note 2.

Future economic and political risks

While the risk of further Covid-19 variants and reintroduction of travel restrictions has eased, particularly in early 2022 with significant pent-up demand evident for international travel globally, new macro factors are emerging, including the shortage of labour to enable the business to scale up appropriately, supply chain issues and hyper inflationary pressure driving cost challenges and impacting consumer behaviour in light of logistical issues at airports. Although the Group is not subjected to formal carbon related regulations currently, the longer-term impacts of climate change on international travel continues to be monitored.

for the year ended 31 December 2021

Competitive risk

Competitive risk is actively mitigated by building strong relationships with customers and suppliers to ensure that we are constantly evaluating our service levels and customer offerings to ensure we are competitive and a valued partner for all our customers. The challenges in the travel sector have led to some competitor exits, which have in turn driven opportunity for the Group to take further market share in a number of different geographies. Contracts have also been reviewed and re-negotiated with suppliers to improve terms where applicable. Travelex has responded to challenger fintech businesses with an increased focus on self-serve, home delivery, e-commerce and new digital products of its own.

Regulatory Risk

The Group's business is subject to significant levels of supervision and regulation in the countries and territories in which the Group's services are offered. The Group must respond to and comply with any regulatory changes that occur in order to maintain its licence to operate. In particular the Group's licences are predicated on having appropriate anti-money laundering and sanctions compliance controls in place. Travelex has an independent Compliance and Risk function of circa 150 people that is responsible for setting policy to meet risk and regulatory requirements and monitoring compliance with those policies. Each country that Travelex is domiciled in has a Risk Officer and a Money laundering Reporting Officer in place who is responsible to the Board of the regulated entity for monitoring compliance with all relevant regulations. Travelex has invested heavily in implementing globally one of the leading AML technology solutions, Nice Actimise to enable it to meet its Anti Money Laundering obligations and will continue to invest in proven technology solutions to ensure it manages this area efficiently and effectively.

The banking landscape remains challenging for Money Service Businesses (MSBs) such as the Group but the restructure and the delayed recovery from the impacts of the pandemic and returning to profitability in 2021 drive additional challenge as the business recovers and grows. The risk of the loss of key banking relationships is closely monitored and managed by the Group and its Directors with strategies in place to diversify and mitigate any risk. Banks are also increasingly exiting the market for the provision of FX services market which provides a potential competitive opportunity for the Group.

Foreign currency risk

Due to the restructuring of old Travelex, most hedging activity was suspended and only reinstated post the acquisition of relevant subsidiaries by the Group. Hedging activities resumed more fully in 2021, methodically restoring hedging capability across key business units and currencies as trading volumes increased. These activities are managed centrally by Treasury through Travelex Central Services Limited (a subsidiary of the Group). During this period, the Group's currency exposure has been limited due to the low trading volume as a result of Covid-19 but such exposures are monitored on a daily basis. FX hedging is principally conducted by placing FX spot and forward trades with the resultant cash flows being managed by short dated FX swaps, with dates managed as short as possible to minimise any impact to the liquidity position arising from the mark to market of these instruments.

In general terms the Group conducts business in many foreign currencies, reporting its results in Sterling. As a result, it is subject to fluctuations in foreign exchange rates which affect the Group's transactional revenues and costs. The Group follows its own risk hedging policy to minimise the impact of foreign exchange rate movements relating to transactional exposures. Any transactional exposures are hedged at group level in line with the Group's foreign exchange guidelines.

Liquidity risk

The Group's liquidity risk requirements are managed centrally by the Group through a combination of bank borrowings and other term debt through the capital markets. Global cash management is an important daily activity, and the Group operates a policy of centralising surplus cash in order to facilitate intra-group funding and to minimise external borrowings requirements.

for the year ended 31 December 2021

Credit risk

Credit risk or settlement risk arises from the pre-payment of suppliers for currency stock. Supplier credit worthiness is assessed annually against approved risk limits set by the risk committees. The Group is also exposed to the credit risk arising from receivables with affiliates. Additionally, there is credit risk exposure as a result of cross guarantees within the Group. Various subsidiaries of the Group have provided guarantees in regard to the NMNs, the Short-Term Facility Agreement ("SFA") and its associated guarantee facility.

Dividends

There are no dividends recommended to be paid in the period.

Going concern

The Directors have assessed the Group's ability to meet its liabilities as they fall due considering its current position and future trading, and its principal risks and uncertainties. A detailed explanation is provided in the basis of preparation paragraph which forms part of Note 2 to the financial statements, including matters that indicate a material uncertainty of the Group's and Company's ability to continue as a going concern. In summary, the Directors have carefully considered a base case and severe yet plausible downside scenarios to ascertain the liquidity requirements of the group and sources of funds in order to conclude on the appropriateness of preparing these financial statements on a going concern basis. The financial statements do not include any adjustments that would result from the basis of preparation being inappropriate.

Statement of Directors' responsibilities

The Directors are responsible for preparing the Directors Report and the Group financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare Group financial statements for each financial year. Under that law they have elected to prepare the Group financial statements in accordance with International Accounting Financial Reporting Standards in conformity with the requirements of the Companies (Jersey) Law 1991 and applicable law.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and of the profit or loss of the Group for that period. In preparing these financial statements, the directors are required to:

- Select suitable accounting policies and then apply them consistently.
- Make judgements and estimates that are reasonable and prudent.
- State whether they have been prepared in accordance with international accounting standards in conformity with the requirements of the Companies (Jersey) Law 1991.
- Asses the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- Use the going concern basis of accounting unless they either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The Directors are responsible for keeping proper accounting records that are sufficient to show and explain the Group's transactions and disclose with reasonable accuracy at any time the financial position of the Group and enable them to ensure that its Group financial statements comply with Companies (Jersey) Law, 1991. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

for the year ended 31 December 2021

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Directors confirm that they have complied with the above requirements in preparing the financial statements.

Statement of disclosure of information to auditor

So far as the Directors are aware, there is no relevant audit information (that is, information needed by the Group's auditors in connection with preparing their report) of which the Group's auditors are unaware. In addition, the Directors have taken all the steps that they ought to have taken as Directors in order to make themselves aware of any relevant audit information and to establish that the Group's auditors are aware of that information.

Independent Auditor

KPMG LLP were appointed as auditor to the Group as of 1st February 2021.

V Benis Lonsdale **Group Secretary**

30 September 2022

Registered office 47 Esplanade St Helier JE1 0BD Jersey

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF TRAVELEX TOPCO LIMITED

Qualification and disclaimer of opinion

We were engaged to audit the financial statements of Travelex Topco Limited ("the Group") for the year ended 31 December 2021 which comprise the consolidated balance sheet, the consolidated statement of income and consolidated statement of comprehensive income, consolidated statement of changes in equity, consolidated cash flow statement and related notes, including the accounting policies in Note 2.

In our opinion, except for the possible effect solely on the comparative information for the year ended 31 December 2020 of the matter described in the *Basis for modification of opinion* section of our report, the financial statements give a true and fair view of the state of the Group's affairs as at 31 December 2021.

Due to the significance of the matter described in the *Basis for modification of opinion* section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion, and accordingly we do not express an opinion, as to whether the financial statements:

- give a true and fair view of the Group's loss for the year ended 31 December 2021;
- have been properly prepared in accordance with International Financial Reporting Standards; and
- have been prepared in accordance with the requirements of the Companies (Jersey) Law 1991.

Basis for modification of opinion

The Group underwent a significant amount of restructuring that took place throughout 2020 and continued into 2021. The restructuring included renegotiating several contracts with customers and suppliers. Furthermore, we were appointed as auditors on 1 February 2021 which was after last year's reporting date. The audit evidence available to us was limited in the following respects:

- We were unable to perform time sensitive audit testing that we considered critical such as the observation of cash counts as at the acquisition dates and throughout the period ended 31 December 2020;
- There were limitations to the Group's availability of underlying supporting documentation for the acquisition dates which would have been used to substantiate the fair values on the date of acquisition and the 31 December 2020 period end balances;
- Inability to place reliance on application controls due to the ineffective general IT control environment;
- There were limitations in the evidence available to us to support reliability of forecasts used in the 2020-year end impairment models given certain inputs, including the accuracy of historical performance were impacted by the malware attack which affected the operating entities in 2019 and 2020.

Consequently, we have been unable to obtain sufficient appropriate audit evidence regarding the financial statements of the Group as at 31 December 2020 and we disclaimed our opinion in respect of those financial statements. Any adjustment would have a consequential effect on the Group's loss, cash flows and changes in equity for the year ended 31 December 2021.

Nevertheless, we believe that the audit evidence we have obtained is a sufficient and appropriate basis for our qualified opinion on the state of the Group's affairs as at 31 December 2021.

Material uncertainty related to going concern

We draw attention to Note 2 to the financial statements which indicates that management have identified a material uncertainty that may cast significant doubt on the Group's ability to continue as a going concern. Our opinion is not further modified in respect of this matter.

Fraud and breaches of laws and regulations - ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of directors and inspection of policy documentation as to the Group's high-level policies and
 procedures to prevent and detect fraud, and the Group's channel for "whistleblowing", as well as whether
 they have knowledge of any actual, suspected or alleged fraud.
- Reading Board and Audit Committee minutes.
- Using analytical procedures to identify any unusual or unexpected relationships.

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit. This included communication from the Group audit team to full scope component audit teams of relevant fraud risks identified at the Group level and request to full scope component audit teams to report to the Group audit team any instances of fraud that could give rise to a material misstatement at the Group level.

As required by auditing standards and taking into account our overall knowledge of the control environment, we performed procedures to address the risk of management override of controls, in particular the risk that Group management may be in a position to make inappropriate accounting entries and the risk of bias in accounting estimates and judgements such as impairment assumptions. On this audit we do not believe there is a fraud risk related to revenue recognition because revenue is non-complex, there is no estimation or judgment involved, the transactions are homogenous in nature and all settlement side of the transactions can be traced to cash. We did not identify any additional fraud risks.

We performed procedures including:

- Identifying journal entries to test for all full scope components based on risk criteria and comparing the identified entries to supporting documentation. These included journals containing unusual descriptions.
- Assessing whether the judgements made in making accounting estimates are indicative of a potential bias.

Identifying and responding to risks of material misstatement related to compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the directors and other management (as required by auditing standards), and from inspection of the Group's regulatory and legal correspondence and discussed with the directors and other management the policies and procedures regarding compliance with laws and regulations.

As some companies within the Group are regulated, our assessment of risks involved gaining an understanding of the control environment including the Group's procedures for complying with regulatory requirements.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. This included communication from the Group audit team to full-scope component audit teams of relevant laws and regulations identified at the Group level, and a request for full scope component auditors to report to the Group audit team any instances of non-compliance with laws and regulations that could give rise to a material misstatement at the Group level.

Auditors Report

The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the Group is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation), distributable profits legislation and taxation legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the Group is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation. We identified the following areas as those most likely to have such an effect: health and safety, data protection laws, anti-bribery and employment law recognising the financial nature of the Group's activities. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the directors and other management and inspection of regulatory and legal correspondence, if any. Therefore, if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

The Qualification and disclaimer of opinion, Directors' report, and Matters on which we are required to report by exception sections of our report explain the implications of the matter described in the basis for modification of opinion on compliance with the requirements of the Companies (Jersey) Law 1991.

Directors' report

The directors are responsible for the directors' report. Our opinion on the financial statements does not cover that report and we do not express an audit opinion thereon.

Our responsibility is to read the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge.

Due to the significance of the matter described in the *Basis for modification of opinion* section of our report, and the possible consequential effect on the related disclosures in the Directors' Report, although in our opinion the information given in the Directors' Report for the financial year is consistent with the financial statements, we do not express an opinion on the preparation of that report in accordance with the Companies (Jersey) Law 1991 or whether we have identified material misstatements in that report.

Matters on which we are required to report by exception

In respect solely of the limitation of our work described above:

- we have not obtained all the information and explanations that we considered necessary for the purpose
 of our audit; and
- we were unable to determine whether proper accounting records have been kept.

We have nothing to report in respect of the following matters where the Companies (Jersey) Law 1991 requires us to report to you if, in our opinion:

- proper returns adequate for our audit have not been received from branches not visited by us; or
- whether the financial statements are in agreement with the accounting records and returns.

Auditors Report

Directors' responsibilities

As explained more fully in their statement set out on pages 7 and 8, the directors are responsible for: the preparation of the financial statements which give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our responsibility is to conduct an audit of the financial statements in accordance with International Standards on Auditing (UK) ("ISAs (UK"), and to issue an auditor's report. However, due to the significance of the matter described in the *Basis for modification of opinion* section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on the financial statements other than on the state of the Group's affairs as at 31 December 2021.

In respect of that qualified opinion, we conducted our audit in accordance with ISAs (UK) and applicable law. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at http://www.frc.org.uk/auditorsresponsibilities.

We have fulfilled our ethical responsibilities under, and are independent of the Group in accordance with, UK ethical requirements including the FRC Ethical Standard.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Group's members, as a body, in accordance with Article 113A of the Companies (Jersey) Law 1991. Our audit work has been undertaken so that we might state to the Group's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Group and the Group's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Zaffarali Khakoo (Senior Statutory Auditor) for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants 15 Canada Square London E14 5GL 30 September 2022

Muller.

Travelex Topco Limited Consolidated Statement of Income

| | Note | Year ended 31 December 2021 | 5 Month period to 31 December 2020 |
|---|-------------|-----------------------------------|--|
| In millions of British pounds | | | Restated |
| Revenue | 4 | 75.4 | 12.7 |
| Cost of sales | 9 | (21.8) | (0.2) |
| Gross profit | | 53.6 | 12.5 |
| Other Income | 5 | 5.8 | 3.5 |
| Operating expenses | 9 | (75.9) | (34.1) |
| Earnings before interest, tax, depreciation, and amortisation (EBITDA) and non-underlying items | | (16.5) | (18.1) |
| Non-underlying income | 6 | 44.5 | 82.4 |
| Non-underlying expenses | 6 | (8.4) | (16.3) |
| EBITDA after non-underlying items | | 19.6 | 48.0 |
| Depreciation | 8, 12,20 | (30.5) | (9.4) |
| Amortisation | 8 | (16.3) | (7.9) |
| Operating (loss) / profit | | (27.2) | 30.7 |
| Finance income | 7 | 0.1 | 0.3 |
| Finance costs | 7 | (36.3) | (8.9) |
| Net finance costs | | (36.2) | (8.6) |
| Share of profit of equity accounted investees net of tax | 28 | 1.4 | - |
| (Loss) / profit before tax | 8 | (62.0) | 22.1 |
| Tax credit | 10 | 7.3 | 1.5 |
| (Loss) / profit after tax for the period | | (54.7) | 23.6 |
| (Loss) / profit for the period attributable to: | = | | |
| Equity Shareholders of Travelex Topco Ltd | | (54.8) | 23.6 |
| Non-Controlling Interest | | 0.1 | - |

The notes on page 18 - 77 form an integral part of these financial statements.

See Note 32 for details regarding the 2020 restatement.

Travelex Topco Limited Consolidated Statement of Comprehensive Income

| | Year ended 31 December 2021 | 5 Month period to 31 December 2020 |
|---|--------------------------------|--|
| In millions of British pounds | | Restated |
| (Loss) / profit after tax for the period | (54.7) | 23.6 |
| Other comprehensive income | | |
| Items that may be subsequently reclassified to the income statement | | |
| Foreign exchange adjustment | 0.1 | 0.2 |
| Other comprehensive income for the period, net of tax | 0.1 | 0.2 |
| Total comprehensive (expense) / income for the period, net of tax | (54.6) | 23.8 |
| Attributable to: | | |
| Equity Shareholders of Travelex Topco Ltd | (55.0) | 23.8 |
| Non-controlling interest | 0.4 | - |
| Total comprehensive (expense) / income for the period | (54.6) | 23.8 |

The notes on page 18 - 77 form an integral part of these financial statements.

See Note 32 for details regarding the 2020 restatement.

Travelex Topco Limited Consolidated Balance Sheet

| | Note | 31 December 2021 | 31 December 2020 |
|---|------|------------------|------------------|
| In millions of British pounds | | 2021 | Restated |
| Non-current assets | | | |
| Intangible assets | 11 | 115.2 | 105.1 |
| Property, plant and equipment | 12 | 10.7 | 9.5 |
| Right-of-use assets | 20 | 90.9 | 40.5 |
| Investments from subleasing | 20 | 0.3 | 1.0 |
| Other investments | | 3.1 | 1.9 |
| Equity-accounted investees | 28 | 12.5 | 0.0 |
| Other receivables | 14 | 5.9 | 4.1 |
| Deferred tax assets | 22 | 6.0 | 0.4 |
| | | 244.6 | 162.5 |
| Current assets | | | |
| Trade and other receivables | 14 | 40.3 | 62.3 |
| Tax receivable | | 0.1 | 0.3 |
| Other deposits | 16 | 7.6 | 9.8 |
| Inventories | | 0.3 | 0.0 |
| Derivative financial assets | | 0.4 | - |
| Cash and cash equivalents | 15 | 119.2 | 149.1 |
| | | 167.9 | 221.5 |
| Total assets | | 412.5 | 384.0 |
| | | | |
| Current liabilities | | (00.2) | (4E0 E) |
| Trade and other payables | 17 | (98.3) | (150.5) |
| Borrowings | 18 | (1.0) | (2.4) |
| Derivative financial liabilities | | (0.3) | (07.4) |
| Lease liabilities | 20 | (27.6) | (27.4) |
| Provisions | 21 | (5.7) | (16.1) |
| A1 | | (132.9) | (196.4) |
| Non-current liabilities | | (040.0) | (405.7) |
| Borrowings | 18 | (213.9) | (135.7) |
| Lease liabilities | 20 | (74.1) | (26.7) |
| Provisions | 21 | (6.4) | (1.1) |
| Deferred tax liabilities | 22 | (0.3) | (0.3) |
| — | | (294.7) | (163.8) |
| Total liabilities | | (427.6) | (360.2) |
| Net (liabilities)/assets | | (15.1) | 23.8 |
| Capital and reserves | 0.4 | | |
| Share capital | 24 | 0.0 | 0.0 |
| Retained earnings | | (31.2) | 23.6 |
| Reserves | | 0.1 | 0.2 |
| Equity attributable to shareholders of Travelex Topco Ltd | | (31.1) | 23.8 |
| Non-controlling interest | | 16.0 | - |
| Total equity | | (15.1) | 23.8 |

The notes on pages 18 - 77 form an integral part of these financial statements. See Note 32 for details regarding the 2020 restatement. The financial statements were approved by the Board of Directors on 30 September 2022 and were signed on its behalf by:

Mark E. Freedman Chief Financial Officer (Director)

Donald W. Muir (Director)

Travelex Topco Limited Consolidated Statement of Changes in Equity

| Year ended 31 December 2021 In millions of British pounds | Share capital | Retained earnings | Other reserves | Total attributable to equity shareholders | Non- controlling interest | Total equity |
|--|------------------|----------------------|----------------|--|---------------------------------|-----------------|
| Balance as at 1 January 2021 | 0.0 | 24.2 | 0.2 | 24.4 | - | 24.4 |
| Prior year restatement | - | (0.6) | - | (0.6) | - | (0.6) |
| Restated balance as at 1 January 2021 | 0.0 | 23.6 | 0.2 | 23.8 | - | 23.8 |
| Acquisition of subsidiary | - | - | - | - | 15.7 | 15.7 |
| Equity settled share-based payments* | - | - | 0.1 | 0.1 | - | 0.1 |
| (Loss)/Profit for the period | - | (54.8) | - | (54.8) | 0.1 | (54.7) |
| Other comprehensive (loss)/income | - | - | (0.2) | (0.2) | 0.3 | 0.1 |
| Dividends paid | - | - | - | | (0.1) | (0.1) |
| Balance as at 31 December 2021 | 0.0 | (31.2) | 0.1 | (31.1) | 16.0 | (15.1) |

^{*}Relates to own shares held

| 5 Month period ended 31 December 2020 In millions of British pounds | Share capital | Retained earnings | Other reserves | Total attributable to equity shareholders | Non- controlling interest | Total equity |
|---|------------------|----------------------|----------------|--|---------------------------------|-----------------|
| Balance as at 15 July 2020 | 0.0 | - | - | 0.0 | - | 0.0 |
| Profit for the period | - | 24.2 | - | 24.2 | - | 24.2 |
| Foreign exchange adjustment | - | - | 0.2 | 0.2 | - | 0.2 |
| Balance as at 31 December 2020 | 0.0 | 24.2 | 0.2 | 24.4 | - | 24.4 |

The notes on page 18 - 77 form an integral part of these financial statements.

See Note 32 for details regarding the 2020 restatement.

Travelex Topco Limited Consolidated Cash Flow Statement

| In millions of British pounds | Note | Year ended 31 December 2021 | 5 Month period to 31 December 2020 |
|---|-----------|-----------------------------------|---------------------------------------|
| (Loss) / Profit before tax | | (62.0) | restated 22.1 |
| | 28 | • • | 22.1 |
| Share of profit of equity accounted investees net of tax Finance income | 7 | (1.4) | - (0.1) |
| | 7 | (0.1) 33.0 | (0.1) 8.9 |
| Finance costs | 7 | 33.0 3.3 | |
| Net foreign exchange loss / (gain) | 8 | | (0.2) 17.3 |
| Depreciation and amortisation | 11, 20 | 46.8 | |
| Impairment | 11, 20 | (0.4) | 3.3 |
| Reversal of impairment | 30 | (0.1) 0.1 | - |
| Share-based compensation charge | 20 | | - (4.0) |
| COVID-19 rent concessions treated as variable rent | - | (22.0) | (4.8) |
| Income from sub-leasing | 5 | (00.6) | (0.3) |
| Gains on bargain purchase | 6 | (29.6) | (82.3) |
| Non-cash loss on disposal of intangible and tangible assets | 11, 12,20 | 2.0 | 0.3 |
| Decrease in provisions | 21 | (1.9) | - |
| Expected credit loss adjustment | 19 | (0.7) | (0.4) |
| | | (32.6) | (36.2) |
| Decrease in trade and other receivables | | 16.4 | 100.4 |
| Decrease in trade and other payables | | (82.2) | (133.3) |
| Decrease in other deposits | 16 | 2.2 | 8.6 |
| Other movements | | (2.2) | 0.5 |
| Utilisation of provisions | 21 | (6.4) | (3.7) |
| Cash utilised in operations | | (104.8) | (63.7) |
| Taxation received / (paid) | | 1.5 | (0.4) |
| Net cash flow from operating activities | | (103.3) | (64.1) |
| Finance income received | 7 | 0.1 | 0.1 |
| Rent received from sub-leasing | 20 | 0.8 | 0.3 |
| Payments to acquire intangible assets | 11 | (1.7) | - |
| Purchase of property, plant, and equipment | 12 | (1.2) | (0.3) |
| Purchase of other investments – non-current | | (1.2) | (1.9) |
| Loan to third party | | - | (2.0) |
| Purchase consideration to acquire businesses | 13 | - | (40.3) |
| Cash acquired on acquisition of businesses | 13 | 33.2 | 153.2 |
| Prepayment of consideration to acquire businesses | 14 | - | (27.4) |
| Dividends received | | 1.7 | - |
| Net cash flow from investing activities | | 31.7 | 81.7 |
| Interest paid on short-term borrowings | 18 | (2.9) | 0.8 |
| Proceeds from debt issuance | 18 | 58.3 | 131.0 |
| Increase in short term borrowings | 18 | - | 0.9 |
| Payment of lease liabilities | 18, 20 | (12.0) | (2.9) |
| Net cash flow from financing activities | | 43.4 | 129.8 |
| Net (decrease) /increase in cash and cash equivalents | | (28.2) | 147.4 |
| Opening cash and cash equivalents | | 147.4 | - |
| Closing cash and cash equivalents less overdrafts | | 119.2 | 147.4 |
| Comprising: Cash and cash equivalents | 15 | 119.2 | 149.1 |
| Overdrafts | 18 | - | (1.7) |
| o romando | 10 | 119.2 | 147.4 |
| 2 - Note 00 for leta'll and a live the 0000 contate and | | 113.4 | 177.4 |

See Note 32 for details regarding the 2020 restatement.

Year ended 31 December 2021

1. General information

Travelex Topco Limited (the "Company") is a private limited company domiciled in Jersey and was incorporated on 15 July 2020. The Company's registered office is at 47 Esplanade, St. Helier, Jersey, JE1 0BD.

2. Principal accounting policies

Basis of preparation

The basis of preparation and the accounting polices applied to the Travelex Topco Limited 2021 financial statements are set out below.

The consolidated financial statements have been prepared in accordance with the provisions of the Companies (Jersey) law, 1991 and with International Financial Reporting Standards (IFRS) and IFRS interpretations. International Financial Reporting Standards and IFRS interpretations are issued by the International Accounting Standards Board (IASB).

The consolidated financial statements have been prepared on a going concern basis as the Directors believe there are no material uncertainties that lead to significant doubt that the Group can continue as a going concern for a period of at least 12 months from the date of approval of the financial statements.

The consolidated financial statements have been prepared under the historic cost basis, except as disclosed in the accounting policies below.

Under Article 105 (11) of the Companies (Jersey) Law, 1991, the Company has not prepared separate financial statements.

Comparative information covers the period from 15 July 2020 (date of incorporation of the Company) to 31 December 2020 which is shorter than the current financial year and therefore is not fully comparable with the current year financial information presented.

We have restated the prior year 2020 reported financial statements due to errors previously reported relating to lease agreements under IFRS 16 Leases. The errors related to incorrect assessments as to the terms of lease arrangements and in error not capitalising leases where required to do so with fixed payments in the underlying lease agreements. Refer to Note 32 Prior year restatement.

Going concern

The consolidated financial statements have been prepared on a going concern basis, which assumes that the Group will be able to discharge its liabilities as they fall due.

The Directors have assessed the Group's ability to meet its liabilities as they fall due considering its current position and future trading in the context of the return of international travel following the COVID-19 pandemic and the emerging cost-of-living crisis and inflationary pressures on disposal income, and its principal risks and uncertainties. In performing this assessment, the Directors have considered a base case as well as a severe but plausible downside scenario in relation to the key risks identified in the base case.

In the Group's base case, the Directors considered the ability of the Group to continue to settle its obligations over the next twelve months, having made reasonable assumptions on the Group's continued recovery in trading; revenues in 2022 for the retail and outsourcing sector as derived from passenger volumes, are expected to be 80-90% of 2019 volumes, consistent with recovery rates seen in 2022 and local market forecasts on expected recovery. The wholesale business is driven by more macro-economic factors and is expected to substantially recover to 2019 values by the end of 2022.

The Directors have considered cash flow projection that indicates the Group is able to meet its liabilities as well as maintaining covenant requirements for at least the 12 months that follow the date of approval of these financial statements. Those cash flow projections are dependent on additional funding from the shareholders and investors in January 2023, in both the base and severe but plausible downside scenarios.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Going concern (continued)

The Group's Directors, shareholders and debt holders are fully aware of the funding needs in 2023 and remain fully supportive of the Group, as evidenced by their recent funding injection in January 2022 and April 2022 of £35m each respectively, as well as the £60m that was provided in 2021.

In making their assessment the Directors considered the following:

- Whether there is sufficient liquidity and financing to support the business, its corporate transactions and future trading;
- Whether there is sufficient liquidity to support the rest of the entities within the Group;
- Whether there is sufficient liquidity to meet the liquidity covenant of the external borrowings;
- Whether post balance sheet trading is in line with expectations;
- Continued availability of financing facilities and trading lines;
- The regulatory environment in which the Group operates: and
- The effectiveness of risk management policies, in particular, business continuity, compliance, regulatory, and counterparty risks.

Having considered the above, the Directors conclude that a material uncertainty exists that affects the Group's trading activity due to:

- The impact of new emerging macro-economic conditions such as the cost-of-living crisis, inflationary pressures on disposable income and appropriate staffing levels to service returning volumes on the Group's revenue projections which determine the timing and magnitude of the funding needs; and
- The ability to secure funding to meet its liquidity requirements; and
- The robustness of its technology environment in the wake of the malware attack in 2020 which is subject to on-going improvement.

In reaching this conclusion, management prepared base case projections for the Group for a period of at least twelve months from the date of this report. These projections took account of current trading results and management expectations.

The Group's revenues are dependent on the demand for foreign exchange from retail, financial institutions, central banks and other customers which in turn are driven by the recovery of the global macro economies and travel demands from a tourism and business perspective. Externally published travel forecasts, as well local market forecasts from key airport partners not available publicly, have been used by management to model the recovery of passenger volumes and revenue drivers.

The Group's base case scenario was based on a reflection against performance in 2019, before the advent of COVID-19 and adjusted for permanently closed operations. The scenario was prepared by management and benchmarked against externally published market analysis including the Bain Air Travel Forecast.

In order to mitigate the impact of depressed volumes as a result of the cost-of-living crisis or the ability for the Group or airport partners to fill vacant positions that would have an impact on the performance and liquidity of the Group, management have continued to focus on cost savings and liquidity initiatives in both the base and severe but plausible downside scenarios:

Cost savings initiatives: management delivered substantial savings initiatives in 2021, with the return of
international travel, focus has been placed on conservative reintroduction of costs linked to revenue
recovery, but further initiatives related to cost efficiencies will be fully realised during 2022 and 2023,
and these are incorporated within the base case projection.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Going concern (continued)

• Liquidity initiatives: management continue to focus on opportunities to reduce the level of working capital required within the business, and rationalising holdings of foreign exchange until the point that the market recovers. These initiatives are within the Group's control and are outside of projections so represent possible incremental mitigants to the base and downside cases.

In light of Bain's "Drifting Scenario" published in March 2022 the Group also produced a severe but plausible downside scenario seeing a lower revenue recovery in 2022. The risk of further COVID-19 variants and reintroduction of travel restrictions is easing with significant pent-up demand for travel in 2022 evident. However new macro factors are emerging, including the Ukraine Crisis, availability of labour to scale up appropriately, consumer behaviour in light of logistical issues at airports, the global cost of living crisis and hyper inflationary pressure that could impact on the recovery in revenues.

With these emerging issues, the Group has also produced a severe but plausible downside scenario seeing a lower recovery in revenues across all trading business which considers an impact from the current global cost of living crisis, the Group's ability to recruit given pressure in the labour markets, consumer behaviour in light of logistical issues at airports and hyper inflationary pressure on household incomes that could impact on the recovery in revenues as disposable income for travel is reduced as well as assumptions around a large-scale system outage. As part of the scenario building for the downside case, the Ukraine crisis was assessed but ultimately no additional impact has been factored in due to lack of operations in both markets and lack of impact to date on Group revenues. Additionally, the downside scenario considered incremental inflationary pressure to the Group's cost base reflecting an extension to the base case assumptions across all markets as the global economy continues to be impacted by high inflation.

In both the base case and the severe but plausible downside scenarios, the Group is projected to require additional funding in 2023, that increases in the downside scenario. These funds will finance the working capital requirements so as to be in a position to support the continued recovery of the business volumes as well as maintaining covenant requirements.

Whilst there is no formal requirement from the shareholders to support the Group with further funding, there has been proven support in the form of past funding, including the initial £84m of Senior Secured Notes in August 2020, a further £60m in three issuances in 2021 and a further funding of £70m in 2022. Given the continued support from Shareholders, the Directors have a reasonable expectation that the Group has and will have adequate resources to continue in operational existence for the foreseeable future. Sources of third-party funding could also be sourced as an alternative to fund ongoing liquidity requirements associated with an improving travel environment, but this has not been specifically reflected in either the base or severe but plausible downside scenarios. There continues to be regular dialogue between Directors, shareholders, and their representatives on funding requirements in 2023 and this continues to provide Directors with confidence in the longer-term support to the Group beyond the third-party funding process.

The Group has demonstrated in delivering a major cost reduction programme, whilst maintaining investment on increasing the Group's technology resilience since 2021, and supportive shareholders, is well-positioned to capitalise on continued market recovery.

In summary, the Directors have used the base case and severe but plausible scenarios to conclude the preparation of the financial statements on a going concern basis is appropriate based on:

- Consideration of a recovery in the demand for foreign currency as supported by external benchmarking and recent market announcements that will continue to lead to improved trading conditions;
- The conservative reintroduction of costs linked to revenue recovery;
- Progress made in technology programmes to increase resilience against cyber-attacks; and
- The shareholders are fully aware of the funding needs in 2023 and are actively working to satisfy this
 with both the Board and Management and remain fully supportive of ensuring the Group is
 appropriately capitalised for the return of international travel.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Going concern (continued)

However, these matters indicate the existence of a material uncertainty related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern and, therefore, that the Group and Company may be unable to realise assets and discharge liabilities in the normal course of business. The financial statements do not include any adjustments that would result from the basis of preparation being inappropriate.

Changes in accounting policies

In the preparation of these consolidated financial statements, the Group followed the same accounting policies and methods of computation as compared with those applied in the previous period, except for the adoption of new standards and interpretations and revision of the existing standards noted below. The Group has not early adopted any amendments, standards or interpretations that have been issued but are not yet effective.

New and amended standards adopted by the Group in 2021

The following amendments to existing standards and interpretations were adopted for the year ended 31 December 2021.

- Interest Rate Benchmark Reform Phase II (IBOR Reform) Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4, and IFRS 16
- Amendments to IFRS 16 Leases: Covid-19-Related Rent Concessions beyond 30 June 2021

The following amendments to existing standards and interpretations were effective for the year ended 31 December 2021, but were either not applicable or did not have a material impact on the Group:

Amendments to IFRS 4 Insurance Contracts – deferral of IFRS 9

New and amended standards not applied

The following standards and interpretations in issue are not yet effective for the Group and have not been adopted by the Group. The Directors do not expect the adoption of these standards and interpretations to have a material effect on the consolidated financial statements:

- Amendments to IFRS 3: Updating a Reference to the Conceptual Framework (effective date 1 January 2022)
- Amendments to IAS 16: Proceeds before Intended Use (effective date 1 January 2022)
- Amendments to IAS 37: Onerous Contracts costs of fulfilling a contract (effective date 1 January 2022)
- Annual Improvements to IFRS Standards 2018–2020 Cycle minor amendments to IFRS 1, IFRS 9, IFRS 16 and IAS 41 (effective date 1 January 2022)
- IFRS 17: Insurance Contracts (effective date 1 January 2023)
- Amendments to IFRS 17: Insurance Contracts (effective date 1 January 2023)
- Amendments to IAS 1: Classification of Liabilities as Current or Non-current Deferral of Effective Date (effective date 1 January 2023)
- Amendments to IAS 1 and IFRS Practice Statement 2: Disclosure Initiative Accounting Policies (effective date 1 January 2023)
- Amendments to IAS 1 and IAS 8: Definition of Accounting Estimates (effective date 1 January 2023)
- Amendments to IAS 12: Deferred Tax related to Assets and Liabilities arising from a Single Transaction (effective date 1 January 2023)

Year ended 31 December 2021

2. Principal accounting policies (continued)

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and the subsidiaries controlled by the Company (together referred to as the "Group") for the year ended 31 December 2021 and the period ended 31 December 2020. Control is achieved when the Group is exposed to, or has rights to, variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Specifically, the Group controls an investee if, and only if, the Group has all of the following:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities
 of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements;
- The Group's voting rights and potential voting rights.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the period are included in the Consolidated Financial Statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The Group obtains and exercises control primarily through voting rights.

The subsidiary financial statements are prepared for the same reporting period as the Company. Amounts reported in the financial statements of subsidiaries have been adjusted where necessary to ensure consistency with the accounting policies adopted by the Group. Intragroup assets and liabilities, equity, income, and expenses are eliminated in full. Cash flows relating to transactions between entities of the group (profits or losses resulting from intragroup transactions that are recognised in assets, such as inventory and fixed assets, are eliminated in full, except for related foreign exchange gains/losses on monetary balances, which are not eliminated.

The Group recognises any non-controlling interest in an acquiree at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

A change in the ownership interest of a subsidiary, without loss of control, is accounted for as an equity transaction. If the Group loses control of a subsidiary it (i) derecognises the assets (including goodwill) and liabilities of the subsidiary; (ii) derecognises the carrying amount of any non-controlling interest; (iii) derecognises the cumulative translation differences recorded in equity; (iv) recognises the fair value of the consideration received; (v) recognises the fair value of any investment retained; (vi) recognises any surplus or deficit in profit or loss; (vii) recognises the parent's share of any components previously recognised in other comprehensive income, to profit or loss or retained earnings, as appropriate.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Subsidiaries (continued)

Where the Group enters into an arrangement to acquire the non-controlling interest, the Group continues to recognise the non-controlling interest until the risks and rewards of ownership of those shares have transferred to the Group.

Joint ventures and associates

The Group's share of the results of joint ventures and associates is included in the consolidated statement of income and consolidated statement of comprehensive income/(loss) using the equity method of accounting. Investments in joint ventures and associates are carried in the consolidated balance sheet at cost plus post-acquisition changes in the Group's share of the net assets of the entity, less any impairment in value. The carrying values of investments in joint ventures and associates include acquired goodwill. If the Group's share of losses in a joint venture or associate equals or exceeds its investment in the joint venture or associate, the Group does not recognise further losses, unless it has incurred obligations to do so or made payments on behalf of the joint venture or an associate.

Unrealised gains arising from transactions with joint ventures and associates are eliminated to the extent of the Group's interest in the entity.

Business combinations

Business combinations are accounted for using the acquisition method. The cost of any acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value, and the amount of any non-controlling interest in the acquiree. For each business combination, the acquirer measures the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquirer's identifiable net assets. Acquisition costs incurred are expensed and included within non-underlying items.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Goodwill is initially recognised at cost: being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interest, over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognised in profit and loss.

Provisional fair values allocated at a reporting date are finalised within 12 months of the acquisition date.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units ("CGUs") that are expected to benefit from the combination, irrespective of whether assets or liabilities of the acquisition are assigned to those units.

The results of businesses acquired during the year are included in the consolidated financial statements from the date on which control, joint control or significant influence is obtained.

Where goodwill forms part of a CGU, and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the CGU retained.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Revenue recognition

Revenue is income arising from the provision of services and delivery of goods in the ordinary course of the Group's activities, net of value added taxes. Revenue is recognised when performance obligations are satisfied, and control has transferred to the customer as noted below by product type. Control is normally evidenced by the customer signing for the transaction when the service is performed where upon the customer has control over the use of the funds. Revenue is measured at the fair value of the consideration received or receivable, considering contractually defined terms of payment in relation to when the performance obligation is met.

The transaction price represents the price to which the Group expects to be entitled, consistent with contractually defined terms, in return for providing services and delivering goods to its customers.

The Group has concluded that it is the principal in its revenue arrangements as it is the primary obligor in these arrangements, has pricing latitude and is also exposed to inventory and credit risks.

Foreign currency revenue

Revenue consists of fees, commissions, and currency margins on foreign exchange sales orders.

Currency margin is the difference between the selling price and cost of currency. Fees, commissions, and currency margins are recognised at the point in time at which the currency is collected by the customer and the service is performed.

Revenue earned through ATM transactions

Revenue comprises commission-based fees on customers making ATM transactions and interchange fees. Fees are recognised at the point in time at which the transaction with the customer takes place and the service is performed.

Revenue related to outsourced travel money services

Revenue relating to outsourced travel money services for banknotes and wholesale banknote fulfilment consists of margin, commission and fees charged on the fulfilment of currency orders, net of rebates. Margin, commissions, and fees are recognised when the transaction is deemed to be fulfilled (generally on delivery) and the service is performed.

Cost of sales

Cost of sales includes direct selling costs including staff and lease costs.

Government grants

Government grants are recognised where there is reasonable assurance that the grants will be received and that the Group will comply with the conditions attached to them. Government grants that compensate the Group for expenses incurred are recognised in the consolidated statement of income as a deduction against the related expense, over the periods necessary to match them with the related costs.

Employee benefits

Contributions to the Group's defined contribution pension schemes are charged to the consolidated statement of income as incurred.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Foreign currencies

The individual financial statements of each Group entity are presented in the currency of the primary economic environment in which the entity operates (its functional currency). For most entities this is the currency of the country in which they are located. For the purpose of the consolidated financial statements, the results and financial position of each entity are reported in British Pounds (GBP), which is the presentational currency for the consolidated financial statements.

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency (foreign currencies) are recorded at the rates of exchange prevailing at the dates of the transactions. Monetary items denominated in foreign currencies are retranslated at the rates prevailing at the end of the reporting period.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. All resulting differences are taken to the consolidated statement of income.

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations are expressed in British Pounds using the exchange rates prevailing at the end of the reporting period. Income and expense items are translated at the average exchange rates for the period. Exchange differences arising, if any, are classified as other comprehensive income and transferred to the Group's translation reserve.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the Groups closing rate of the month in which the transaction occurs.

Finance income

Finance income is recognised as interest accrues using the effective interest method. The effective rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial instrument to its net carrying amount. Finance income also includes foreign currency exchange gains on the retranslation of loans and gains arising from changes in the fair value of interest rate swap instruments.

Taxation

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the relevant taxation authorities and computed using tax laws and rates enacted or substantially enacted by the balance sheet date in the countries in which the Group operates.

Deferred income taxes are calculated using the liability method on temporary differences. Deferred tax is generally provided on the difference between the carrying amounts of assets and liabilities and their tax bases. Deferred tax is, however, neither provided on the initial recognition of goodwill, nor on the initial recognition of an asset or liability unless the related transaction is a business combination or affects tax or accounting profit. Deferred tax on temporary differences associated with shares in subsidiaries and joint ventures is not provided if reversal of these temporary differences can be controlled by the Group and it is probable that reversal will not occur in the foreseeable future.

Deferred income tax assets are recognised only to the extent that it is probable that there will be sufficient taxable profits against which the deductible temporary differences, carried forward tax credits or tax losses can be utilised. Management bases its assessment of the probability of offset against future taxable income on the Group's latest approved forecasts, which are adjusted for significant non-taxable income and expenses and specific limits to the use of any unused tax loss or credit.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Taxation (continued)

The specific tax rules in the numerous jurisdictions in which the Group operates are also carefully taken into consideration. If a positive forecast of taxable income indicates the probable use of a deferred tax asset, then deferred tax asset is recognised in full. The recognition of deferred tax assets that are subject to certain legal or economic limits or uncertainties is assessed individually by management based on the specific facts and circumstances.

Deferred tax is provided in respect of fair value adjustments arising on acquisitions. Provision for deferred tax is based on the difference between the carrying value of the asset and its income tax base.

Deferred income tax assets and liabilities are measured on an undiscounted basis at the tax rate that is expected to apply when the related asset is realised or liability is settled, based on tax rates enacted or substantively enacted at the balance sheet date.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date. Deferred income tax assets and liabilities are offset in the consolidated statement of financial position only if a legally enforceable right exists to set off current tax assets against current tax liabilities, the deferred income taxes relate to the same taxation authority and that authority permits the Group to make a single net payment.

Income tax is charged or credited to other comprehensive income if it relates to items that are charged or credited to other comprehensive income. Similarly, income tax is charged or credited directly to equity if it relates to items that are credited or charged directly to equity. Otherwise, income tax is recognised in the consolidated statement of income.

Uncertainties in relation to tax positions are measured and reflected in accordance with IFRIC 23. Uncertainties have been provided for within income tax payable to the extent that it is considered probable that the tax position taken by the Group will ultimately not be accepted by the relevant authorities. The amount provided is calculated using the 'mostly likely' or 'expected value' methods, whichever is most appropriate. Uncertainties in relation to tax assets have been reflected within current and deferred tax assets which are recognised only where it is probable that the adopted tax position will be accepted by the relevant authorities.

Intangible assets

Intangible assets acquired separately

Intangible assets (including computer software) acquired separately are reported at cost less accumulated amortisation and accumulated impairment losses. Intangible assets with a definite life are amortised on a straight-line basis over their estimated useful lives. A useful life of between 3 and 10 years has been applied to computer software. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Amortisation expense relating to acquired computer software and licences is included within operating expenses in the consolidated statement of income.

Internally generated software development costs

Internally generated software development costs comprise internal and third-party consultancy costs incurred in association with the development of in-house digital capabilities.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Internally generated software development costs (continued)

Internal and external costs are capitalised to the extent that they are directly attributable to the development of internally generated software provided they meet all of the following recognition criteria:

- The technical feasibility of completing the intangible asset so that it will be available for use or sale can be demonstrated:
- The Group intends to complete the intangible asset and use or sell it;
- The Group is able to use or sell the intangible asset;
- The intangible asset will generate probable future economic benefits and the group can demonstrate
 the existence of a market for the output of the intangible asset or the intangible asset itself or, if it is to
 be used internally, the usefulness of the intangible asset;
- Adequate technical, financial and other resources are available to complete the development and to use or sell the intangible asset; and
- The expenditure attributable to the intangible asset during its development can be measured reliably.

Capitalised costs are amortised on a straight-line basis over their estimated useful lives of between 3 and 10 years from the date the internally generated software is available to use.

Goodwill and gains on bargain purchase

At the acquisition date, the excess of the fair value of the investments in subsidiaries over the fair value of net assets acquired, which is not otherwise allocated to individual assets and liabilities, is determined to be goodwill. Goodwill is initially measured at cost. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill is allocated to the Group's CGUs that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units. Goodwill is reviewed for impairment annually, or more frequently if there is an indication of impairment.

Impairment of goodwill is determined by assessing the recoverable amount of the CGU to which the goodwill relates. Where the recoverable amount of the CGU is less than the carrying value of the CGU to which goodwill has been allocated, an impairment loss is recognised in the Group's consolidated statement of income. Impairment losses relating to goodwill cannot be reversed in future periods.

Where the fair value of net assets acquired exceeds the fair value of the consideration transferred, the resulting gains on bargain purchase are recognised immediately in the consolidated statement of income.

Intangible assets other than goodwill

Intangible assets acquired in a business combination are identified and recognised separately from goodwill where they satisfy the definition of an intangible asset, and their fair values can be measured reliably. The cost of such intangible assets is their fair value at the acquisition date.

Subsequent to initial recognition, other intangible assets acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets acquired separately.

Brands

Identifiable brands acquired and recognised as part of a business combination are recognised at fair value at the acquisition date using the royalty or multi-period excess methods. Brands are considered to have a finite useful life and are amortised on a straight-line basis over their expected useful lives of 10 years from the date they are available to use.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Intangible assets other than goodwill (continued)

Customer relationships

Customer relationships represent relationships recognised as part of a business combination and are accounted for at fair value at the acquisition date using the excess earnings approach. Customer relationships are considered to have a finite useful life and are amortised on a straight-line basis over the expected term of the relationship (ranging between 10 and 20 years) from the date they are available to use.

Derecognition of intangible assets

An intangible asset is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising upon derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of income.

Impairment of tangible and intangible assets excluding goodwill

When events or changes in circumstances indicate that the carrying amount may not be recoverable, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss.

If any such indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are largely independent of those from other assets or group of assets, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units (CGUs), or otherwise they are allocated to the smallest group of CGUs for which a reasonable and consistent allocation basis can be identified.

Intangible assets not yet available for use are tested for impairment annually, and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a post-tax discount rate that reflects current market assessments of the time-value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. As most rates which are observable in the market, including inputs into the weighted average cost of capital formula, are on a post-tax basis, a post-tax discount rate is used to discount estimated future cash flows.

If the recoverable amount of an asset or its CGU is estimated to be less than its carrying amount, the carrying amount of the asset or its CGU is reduced to its recoverable amount. An impairment loss is recognised immediately in the consolidated statement of income. Impairment losses for cash generating units are allocated first to reduce the carrying amount of any goodwill allocated to that CGU. Any remaining impairment loss is charged pro rata to the other assets in the CGU.

An assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the recoverable amount of the asset (or CGU)'s. If the recoverable amount of an asset (or CGU) is estimated to be more than it's carrying amount, the carrying amount of the asset (or CGU) is increased to its recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset (or CGU) does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. An impairment reversal is recognised immediately in the consolidated statement of income.

Year ended 31 December 2021

Property, plant, and equipment

Property, plant, and equipment are initially recorded at cost and depreciated so as to write off the cost of the asset over its estimated useful life. Cost includes expenditure which is directly attributable to bringing the asset into working condition for its intended use. Such expenditure includes costs of site preparation and related professional fees.

Assets in the course of construction represent assets which are in development and have not yet been brought into use. These assets are reviewed at least annually for indicators of impairment.

Depreciation is charged so as to write-off the cost of assets, other than assets under construction, over their estimated useful lives on a straight-line basis using the following rates:

Freehold and long leasehold property

Short leasehold property

Fixtures and fittings

Computer hardware

2% per annum or over the lease term if shorter
10 - 20% per annum or over the lease term if shorter
10 - 50% per annum
10 - 33.3% per annum

The estimated useful lives, residual values and depreciation method are reviewed at each period end, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment and any significant part initially recognised, is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of income when the asset is derecognised.

Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether, throughout the period of use, the customer has both of the following:

- The right to obtain substantially all of the economic benefits from the use of the identified asset; and
- The right to direct the use of the identified asset.

Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets at commencement of the lease.

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices.

Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Right-of-use assets (continued)

The right-of-use asset is subsequently depreciated on a straight-line basis from the commencement date to the earlier of the end of the useful life of the right-of-use asset, or the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case, the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment.

In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability. The right-of-use assets are tested for impairment if there are any indicators of impairment.

Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the lessee's incremental borrowing rate. The incremental borrowing rate is specific to the term, country, currency and start date of the lease. In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date as the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- Fixed payments, including in-substance fixed payments;
- Variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- Amounts expected to be paid under residual value guarantees;
- The exercise price of a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and payments of penalties for terminating the lease early, unless the Group is reasonably certain not to terminate early.

After the commencement date, the lease liability is measured at amortised cost using the effective interest method. The amount of the lease liability is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of the lease liability is remeasured when there is a change in future lease payments resulting from a change in an index or rate used to determine such lease payments, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in the consolidated statement of income if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

Leases of low value assets and short-term leases of 12 months or less are expensed in the consolidated statement of income on a straight-line basis over the lease term, as are variable payments dependent on performance or usage, 'out of contract' payments and non-lease service components.

Cash flows

Cash flows relating to interest on lease liabilities is included in interest paid, within cash flows from financing activities.

Year ended 31 December 2021

2. Principal accounting policies (continued)

COVID-19-related rent concessions

The Group has applied COVID-19-Related Rent Concessions – Amendment to IFRS 16. The Group applied the practical expedient allowing it not to assess whether eligible rent concessions that are a direct consequence of the COVID-19 pandemic are lease modifications. The Group applies the practical expedient consistently to contracts with similar characteristics and in similar circumstances and recognises all eligible rent concessions as negative variable rent in the profit or loss. For rent concessions that do not qualify for the practical expedient, the Group accounts for them as lease modification.

Trade and other receivables

Trade and other receivables are initially recognised at fair value, which is generally the same as invoiced amount, and subsequently measured at amortised cost. Trade receivables are predominantly short-term and so the effects of time-value of money are not considered material.

The Group records an expected credit loss (ECL) on its trade and other receivables either on a 12-month or lifetime basis. The Group has recorded the lifetime expected losses on trade and other receivables without significant financing component.

ECLs are based on the difference between the contractual cash flows in accordance with the contract and the cash flows expected to be received. For the Group, the main classes of financial asset held at amortised cost which are subject to ECL measurement requirements include trade receivables, other receivables, and cash at bank.

The simplified approach model has been created based on the aging analysis from the date that the receivable becomes due. The model estimates the probability of debt moving to subsequent aging bucket and ultimately the over 90 days bucket and multiplies by the estimate of probability of bad debt write offs. Management applies judgement when determining the percentage of default to be applied to the various maturity profiles. The general approach was applied for other debtor balances.

Cash and cash equivalents

Cash and cash equivalents in the consolidated balance sheet comprise cash at banks, in hand and in short-term deposits which can be recalled in three months or less from the date of acquisition, which are highly liquid and readily convertible into a known amount of cash, is subject to insignificant risk of changes in value and which are held for the purpose of meeting short term cash commitments rather than for investment or other purposes.

When the business processes a sales order from stock, in some cases, as the physical delivery of the currency may not have occurred it is classified as cash in transit until the performance obligation is completed, when the customer takes delivery (control) of the currency (normally when signing for the receipt of the currency).

Money received from prepaid card customers is restricted for use in the settlement of the associated liability. Any related funds which have been put on deposit with a 3 month or longer term are not included in cash and cash equivalent figures.

Inventory

Inventory primarily relates to stocks of electronic SIM and prepaid cards for sale to customers.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Financial instruments

Financial assets

Financial assets in the consolidated balance sheet are trade and other receivables. Trade and other receivables are non-derivative financial assets with fixed or determinable payment values that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the end of the reporting period. These are classified as non-current assets.

Trade and other receivables are initially recognised at fair value, which is generally the same as invoiced amount, and subsequently measured at amortised cost. Balances are written off when the probability of recovery is assessed as being remote. Other receivables are subsequently carried at amortised cost. Gains and losses are recognised in the consolidated statement of income when other receivables are derecognised or impaired, as well as through the amortisation process.

Derecognition of financial assets

A financial asset is primarily derecognised when; the rights to receive cash flows from the asset have expired or the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset but has transferred control of the asset.

Derecognition of financial assets

When the Group has transferred its rights to receive cash flows from an asset or has entered into a passthrough arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership.

When it has neither transferred nor retained substantially all the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Financial liabilities

Borrowings and other financial liabilities

Borrowings and other financial liabilities, including loans, are initially measured at fair value, net of transaction costs. Borrowings and other financial liabilities are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all the facility will be drawn down. In this case, the fee is deferred until the drawdown occurs. To the extent there is no evidence that it is probable that some or all the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Derivative financial instruments

The Group may enter into derivative financial instruments to manage its exposure to interest rate and foreign exchange rate risk, including foreign exchange forward contracts, interest rate swaps and cross currency swaps.

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at the reporting period date. The resulting gain or loss is recognised immediately in the consolidated statement of income.

The fair value of derivatives is classified as a non-current asset or liability if the remaining maturity of the relationship is more than 12 months and as a current asset or liability if the remaining maturity of the relationship is less than 12 months.

The Group does not apply hedge accounting.

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the consolidated statement of income.

Fair value measurement

The Group measures financial instruments, such as derivatives, at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Where relevant market prices are available, these have been used to determine fair values. In other cases, the fair values have been calculated using quotations from independent financial institutions, or by using valuation techniques consistent with general market practice applicable to the instrument.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Fair value measurement (continued)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level of input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount reported in the consolidated balance sheet if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Debt notes with equity issued simultaneously

The subordinated secured notes issued which encompass the issuance of debt and equity shares simultaneously have been determined under IFRS 9 guidelines to be treated as separate instruments and accounted for separately in the financial statements.

Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and the amount has been reliably estimated.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the date of the consolidated balance sheet, considering the risks and uncertainties surrounding the obligation.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows. If the effect of the time value of money is material, long term provisions are discounted to their present values using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Any reimbursement that the Group can be virtually certain to collect from a third party with respect to the obligation, is recognised as a separate asset. All provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate of management.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Contingent liabilities

In those cases where the possible outflow of economic resource as a result of present obligations is considered improbable or remote, no liability is recognised, unless it was assumed in the course of a business combination. These contingent liabilities are recognised in the course of the allocation of purchase price to the assets and liabilities acquired in the business combination.

The Group, as part of its day-to-day operations, provides guarantees to third parties should the Group default on its rent. These contracts are treated as contingent liabilities which become present obligations only at the point the Group default on the rent and are accounted for under IAS 37 *Provisions and contingent liabilities and contingent assets*. The fee incurred for the performance related financial guarantees are charged to the consolidated statement of income on an accrual's basis.

Share-based compensation

Equity-settled transactions

The cost of equity-settled transactions is recognised together with a corresponding increase in other reserves in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The expense or credit for the period represents the movement in cumulative expense recognised as at the beginning and end of the period and is recognised in general and administrative expenses.

Where the terms of an equity-settled transaction award are modified, the minimum expense recognised is the expense as if the terms had not been modified, if the original terms of the award are met. An additional expense is recognised for any beneficial modification that increases the total fair value of the share-based payment transaction and those that increase the number of equity instruments granted as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the entity or the employee are not met. However, if a new award is substituted for the cancelled award and designated as a replacement award on the date that it is granted, the cost based on the original award terms continues to be recognised over the original vesting period and an expense is recognised over the remainder of the new vesting period for the incremental fair value of any modification.

Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Repurchase and reissue of ordinary shares (own shares)

When shares recognised in equity are repurchased, the amount of the consideration paid, which includes directly attributable costs, is recognised as a deduction from equity. Repurchased shares are classified as own shares and are presented in the own share reserve. When own shares are sold or re-issued subsequently, the resale proceeds up to the weighted average purchase price of the resold shares is presented within retained earnings, and any excess above that is recognised in the share premium account.

Year ended 31 December 2021

2. Principal accounting policies (continued)

Alternative performance measures

Management uses a range of measures to monitor and assess the Group's financial performance, including those calculated in accordance with IFRS, and other, alternative performance measures (APMs).

The Group uses the following APMs to provide management, investors, and users of the financial statements with additional information to better understand the Group's performance and profitability:

- Non-underlying items
- EBITDA

Non-underlying items

To monitor the financial performance of the Group, certain items are excluded from the performance measure. Items which the Group excludes from the performance measure are classified as "non-underlying items". The term "non-underlying items" is not defined under IFRS and may not be comparable with similarly titled profit measures reported by other companies.

In determining if an event or transaction is should be classified as non-underlying, the Directors consider quantitative and qualitative factors such as the nature of the item, cause of occurrence, frequency, precedent for similar items and the commercial context for the particular transactions, and the scale of impact of that item on the reported finance performance, while ensuring consistent treatment between favourable or unfavourable transactions impacting income and expense. Reversals of previous non-underlying items are assessed based on the same criteria. For tax items to be treated as non-underlying, amounts must be material and their treatment as non-underlying enables a better understanding of the Group's underlying financial performance. Non-underlying items in the Group's financial statements are classified on a consistent basis across accounting periods.

Items that are considered to be non-underlying and that are therefore separately identified in order to aid comparability may include the following:

- Profits or losses resulting from the disposal of a business or investment;
- Costs incurred in association with business combinations, such as legal and professional fees and stamp duty that are excluded from the fair value of the consideration of the business combination;
- Significant major group restructuring and integration costs that are incurred following a material change in business operations;
- Impairment charges and reversals in respect of intangible assets acquired in a business combination;
- Tax charges and credits in respect of the above items; and
- Significant tax charges and credits in respect of changes in legislation.

Non-underlying items are detailed in note 5 to the financial statements.

Earnings before interest, tax, depreciation, and amortisation (EBITDA)

The Group's internal performance monitoring and management framework utilises the EBITDA measure as a key performance indicator for the Group. EBITDA represents operating profit before depreciation and amortisation.

The above measures represent the equivalent IFRS measures but are adjusted to exclude items that the Group consider would prevent comparison of the Group's performance both from one reporting period to another and with other similar businesses. Presentation of these measures is not intended to be a substitute for or to promote them above statutory measures.

Year ended 31 December 2021

3. Critical accounting judgements and key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described in note 2, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

The critical judgements that have been made in arriving at the amounts recognised in the Group's financial statements and the key sources of estimation and uncertainty that have a significant risk of causing material adjustment to the carrying values of assets and liabilities within the next financial year are as follows:

Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the Consolidated Financial Statements:

Going concern

The key judgements in relation to the going concern assessment have been addressed within the going concern accounting policy in Note 2 Accounting policies.

Basis of consolidation

In determining whether the Group controls an investee, management exercises judgement as to whether the Group has all of the following:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities
 of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee and
- The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that holding half of the voting rights within an entity would result in having control. To support this presumption and when the Group has less than half of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The Group's voting rights and potential voting rights.

Despite the Group holding over half of the voting rights in Travelex (Thailand) Limited, management has determined that the Group has joint control, and not control, over this investee. This is largely due to decisions regarding key relevant activities (being the approval of the annual budget and the appointment / dismissal of key management) requiring unanimous agreement of both parties.

In addition, despite the Group holding less than half of the voting rights in Travelex Qatar QSC, management has determined that the Group has joint control, and not significant influence, over this investee. This is largely due to key substantive decisions (including approval of material transactions – where materiality is set at a level well below a protective threshold – and the approval of the annual budget) requiring approval by both shareholders.

Furthermore, despite the Group holding less than half of the voting rights in Travelex Exchange Emirates LLC, management has determined that the Group has control, and not significant influence, over this investee. This is largely due to the Group having control of the Board of Directors and having substantive rights to unilaterally make decisions regarding relevant activities (including approval of the annual budget and appointment of key management). Judgements were exercised in relation to the timing of when the control over the subsidiaries are obtained, and the grouping of acquisitions by acquisition date.

Year ended 31 December 2021

3. Critical accounting judgements and key sources of estimation uncertainty (continued)

Basis of consolidation (continued)

The Group has determined that control is transferred at the date regulatory approval or approval from any third party as part of any joint venture arrangements is obtained and the shares of the relevant entities are legally transferred.

In relation to the 2020 acquisitions, it was judged that the businesses acquired on the same date should be treated as a single acquisition as they were purchased from the same counterparty in a single SPA agreement. Transfer of further businesses on subsequent dates have been treated as separate business combinations. Refer to note 13 for further detail.

Determining the lease term of contracts with renewal options

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. Information considered in the determination of the lease term include: the initial lease term, the length of the renewal option, and current and future trading performance. The assessment is first undertaken at the commencement date of the lease, and subsequently when there is a significant event or significant change in circumstances.

Estimates and assumptions

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are described below. The Group based its assumptions and estimates on parameters available when the Consolidated Financial Statements were prepared. However, estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period; or in the period of the revision and future periods if the revision affects both current and future periods.

Impairment of intangible assets

Where there are indicators of impairment, or on an annual basis, management performs an impairment test. The recoverable amount of the asset (or its CGU) is the higher of value-in-use and fair value less cost of disposal. An impairment loss is recognised if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount. Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the units, and then to reduce the carrying amounts of the other assets in the unit (group of units) on a pro rata basis.

Value-in-use is calculated using a discounted cash flow model from cash flow projections based on the Group's three-year internal forecasts.

In measuring value-in-use, management have:

- Based cash flow projections on reasonable and supportable assumptions that represent management's
 best estimate of the range of economic conditions that will exist over definite life intangible assets,
 property, plant and equipment, and right-of-use assets.
- Based cash flow projections on the Group's three-year internal forecasts approved by the Board of Directors.
- Estimated cash flow projections beyond the period of three years by extrapolating the projections based
 on the forecasts using an estimate of long-term growth rates for subsequent years. This rate reflects the
 weighted average long-term growth rate for the countries in which the CGU operates.

Refer to Note 11 for assumptions applied to estimate future cash flows. Key critical accounting estimates in the discounted cash flow model are EBITDA and overheads.

Year ended 31 December 2021

4. Revenue from contracts with customers

| In millions of British pounds | 2021 | 5 Month period to 31 December 2020 Restated |
|---|------|--|
| UK | 38.2 | 7.1 |
| ANZ ¹ | 7.3 | 2.0 |
| Asia ² | 6.8 | 1.2 |
| MET ⁴ | 16.5 | - |
| Other ³ | 6.6 | 2.4 |
| Total revenue from contracts with customers | 75.4 | 12.7 |

¹ Region includes Australia and New Zealand. Other revenue of £0.4m included in this note in the 2020 accounts for ANZ is now included in the Other Income disclosure note 5.

See Note 32 for details regarding the 2020 restatement.

Prepaid cards are loaded with currency for use as the customer requires rather than receiving physical cash. Revenue is recognised initially when the currency is loaded onto the card and fees are charged when cards are used in ATM's or stores to withdraw the funds. The unrecognised balance of the performance contract is disclosed in Note 17 Trade and other payables.

Revenue from contracts with customers is categorised in accordance with the CGU definitions highlighted in note 10, representing the most appropriate categorisation of revenue streams affected by common economic factors and uncertainty over the related cash flows.

5. Other income

| In millions of British pounds | Note | 2021 | 5 Month period to 31 December 2020 Restated |
|---|------|------|---|
| Income from recharge of services to non-group entities ¹ | | 5.8 | 3.2 |
| Income from sub-leasing | | - | 0.3 |
| | | 5.8 | 3.5 |

¹Other income relates to the recharge of services to entities from the old Travelex Group, some of which will join the Group in 2022.

² Asia includes Japan, China, Malaysia, Singapore, and Hong Kong

⁴MET includes UAE, Oman, and Bahrain.

³Included within "Other" is revenue relating to Europe of £0.7m and £3.1m (£1.7m 2020) recognised under existing performance contracts for balances held on prepaid cards issued by the business for customers to draw down on as required which is managed from the UK.

Year ended 31 December 2021

6. Non-underlying items

| In millions of British pounds | Note | 2021 | 5 Month period to 31 December 2020 Restated |
|---|------|-------|---|
| Non-underlying income | | | |
| Gain on equity investments acquisitions | 13 | 7.9 | - |
| Gain on acquisitions ¹ | 13 | 21.7 | 82.3 |
| Insurance proceeds related to malware incident ³ | | 14.9 | 0.1 |
| | | 44.5 | 82.4 |
| Non-underlying expenses | | | |
| Group restructuring project ² | | (8.4) | (13.5) |
| Impairment of intangible assets | | - | (2.8) |
| | | (8.4) | (16.3) |
| Non-underlying net income | | 36.1 | 66.1 |

¹ As part of the acquisition of entities, the Group also acquired Travelex Europe Limited in November 2021 which was not deemed to be a business and as such treated as an asset acquisition. The fair value of the assets acquired was compared to the consideration allocation based on EBITDA. Therefore, the Group has recognised a £4.2m gain on acquisition for the excess of the fair value of the assets acquired when compared to the consideration allocated value of £nil.

See Note 32 for details regarding the 2020 restatement.

Group restructuring project costs comprise:

| In millions of British pounds | 2021 | 5 Month period to 31 December 2020 |
|-------------------------------|------------|---------------------------------------|
| Legal and consultancy fees | (8.1) | (5.7) |
| Other acquisition costs | ` <u>-</u> | (4.7) |
| Bondholder consent fees | - | (1.4) |
| Bonus costs | (0.1) | (1.0) |
| Other costs | (0.2) | (0.7) |
| | (8.4) | (13.5) |

In 2021, £8.4m (2020: £13.5m) of expense was incurred of which £6.9m (2020: £12.0m) was paid during the financial year. Cumulative costs of £21.9m (2020: £13.5m) of which £18.9m (2020: £12.0m) has been paid relating to the restructuring as of 31 December 2021.

² Group restructuring project expenses include the following costs as result of the restructuring of the new Group that started on 6th August 2020 and is expected to complete at the end of 2022 with a total expected cost of £22.0m.

³ Insurance proceeds related to malware incident was presented as non-underlying expenses in 2020.

Year ended 31 December 2021

7. Finance income and costs

| In millions of British pounds | 5 Month po to 31 Dece 2021 Res | | |
|--|---|-------|--|
| Finance income: | | | |
| Other finance income | 0.1 | 0.1 | |
| Net foreign exchange gain | - | 0.2 | |
| | 0.1 | 0.3 | |
| Finance costs: | | | |
| Bank loans and overdrafts | (2.1) | (0.8) | |
| Interest payable on senior secured notes | (20.9) | (5.8) | |
| Net foreign exchange loss | (3.3) | - | |
| Fair value loss on cross currency swaps | (0.3) | - | |
| Finance costs on lease obligations | (9.7) | (2.3) | |
| | (36.3) | (8.9) | |

See Note 32 for details regarding the 2020 restatement.

8. Profit before tax

statements

Audit-related assurance services

Tax compliance services

Total of Operating expenses

| Profit before tax is stated after charging: | | |
|---|------|-----|
| | Note | 202 |
| In millions of British pounds | | |

| Depreciation of owned property, plant and equipment | 12 | (4.7) | (1.6) |
|---|----------|--------|--------|
| Depreciation of leased assets | 20 | (25.8) | (7.8) |
| Amortisation of intangible assets | 11 | (16.3) | (7.9) |
| Costs included in Operating expenses include: | | | |
| Employee costs | 9 | (39.0) | (17.2) |
| Net amount recognised in the income statement in relation to short- term, low value, and variable leases | | 0.1 | 0.7 |
| Loss on disposal of intangible and tangible assets | 11 12 | (0.9) | (0.1) |
| Impairment of intangible assets | 11 | 0.0 | (0.5) |
| Net change in provisions and bad debts | | 0.1 | 0.2 |
| IT support & maintenance | | (11.7) | (5.9) |
| Property related costs | | (4.1) | (1.7) |
| Insurance costs | | (2.1) | 0.3 |
| Professional fees including consultancy | | (5.4) | (3.0) |
| Other operating costs | | (7.0) | (2.0) |
| Auditors' remuneration: | | | |
| Audit fee in respect of the Group's consolidated financial statements | | (3.1) | (3.7) |
| Audit fee in respect of the Group's subsidiary company financial | | (2.5) | (1.0) |

*Other operating costs include marketing, office, and other general operating expenses. See Note 32 for details regarding the 2020 restatement.

(0.1)

(0.1)

(34.1)

(0.2)

(0.1)

(75.9)

5 Month period to 31 December 2020

Restated

Year ended 31 December 2021

9. Employees and Directors

| Average monthly number | 2021 | 2020 |
|-------------------------------|-------|-------|
| Retail | 2,012 | 2,028 |
| Wholesale & Outsourcing | 184 | 228 |
| Payments & Technology | 6 | 11 |
| Corporate and Shared services | 938 | 858 |
| | 3,140 | 3,125 |

Employee costs

| In millions of British pounds | 2021 | 5 Month period to 31 December 2020 |
|-------------------------------|------|--|
| Wages and salaries | 52.2 | 17.2 |
| Share based compensation | 0.1 | 0.0 |
| Social security costs | 4.8 | 2.1 |
| Other pension costs | 2.9 | 1.2 |
| | 60.0 | 20.5 |

Employee costs directly related to revenue generation of £21.0m in 2021 and £3.3m in 2020 are included in cost of sales.

Directors' remuneration

| In millions of British pounds | 2021 | 5 Month period to 31 December 2020 |
|---|------|--|
| Aggregate emoluments excluding pension contributions and share based compensation | 1.3 | 0.6 |
| Pension contributions | 0.0 | 0.0 |
| | 1.3 | 0.6 |

No director had benefits accruing under defined contribution pension arrangements in 2020. The emoluments, excluding pension contributions, of the highest paid Director were £0.8m (2020: £0.4m). The Group made no contributions (2020: £nil) to the highest paid Director's pension arrangements.

Year ended 31 December 2021

10. Income tax charge

The relationship between the domestic statutory tax rate of the Group at 19.00% (2020:19.00%) and the reported tax charge in the income statement can be reconciled as follows, also showing major components of the tax charge:

| In millions of British pounds | 2021 | 5 Month period to 31 December 2020 Restated |
|---|--------|--|
| (Loss)/profit before tax | (62.0) | 21.7 |
| Domestic tax rate for the Group | 19.00% | 19.00% |
| Expected tax (credit)/charge | (11.8) | 4.1 |
| Tax losses not recognised | 6.4 | 5.4 |
| Legal/Professional/Entertainment | 0.4 | 0.6 |
| Adjustments for tax rate differences in foreign jurisdictions | (1.5) | (0.9) |
| Non-deductible finance costs | 3.8 | 2.0 |
| Bargain purchase gains on acquisition | (5.6) | (15.6) |
| Other adjustments in respect of prior years | (1.5) | · · · |
| Equity accounted investments and goodwill | (0.1) | - |
| Other temporary differences not recognised | 0.0 | 0.6 |
| Other non-deductible expenses | 2.6 | 2.3 |
| Tax credit on continuing operations | (7.3) | (1.5) |
| Tax credit comprises: | | |
| Current tax charge | (1.2) | (1.2) |
| Origination and reversal of temporary differences: | | |
| Tax losses | (2.5) | (0.3) |
| Property, plant and equipment | (4.5) | 1.1 |
| Short term temporary differences | 0.9 | (1.1) |
| Net tax credit | (7.3) | (1.5) |
| Tax credit on ordinary activities | (7.3) | (1.5) |
| Tax credit on non-underlying items | - | - |
| Tax credit as shown on the income statement | (7.3) | (1.5) |

Year ended 31 December 2021

11. Intangible assets

| 2021 | Goodwill | Computer software | Customer relationships | Brand | Assets in the course of | Total |
|-------------------------------|----------|-------------------|------------------------|-------|-------------------------|-------|
| In millions of British pounds | | | | | development | |
| Cost | | | | | | |
| At 1 January 2021 | - | 24.3 | 32.6 | 56.7 | 2.2 | 115.8 |
| Acquisition of subsidiaries | 5.0 | 0.4 | 23.2 | - | 0.4 | 29.0 |
| Additions | - | 0.2 | - | - | 1.5 | 1.7 |
| Disposal | - | (2.4) | - | - | (0.7) | (3.1) |
| Transfer | - | 0.4 | - | - | (2.1) | (1.7) |
| Exchange adjustments | - | (0.1) | - | - | - | (0.1) |
| At 31 December 2021 | 5.0 | 22.8 | 55.8 | 56.7 | 1.3 | 141.6 |
| Amortisation and Impairment | | | | | | |
| At 1 January 2021 | _ | 4.8 | 0.8 | 5.1 | - | 10.7 |
| Impairment | - | | - | - | - | |
| Charge for the period | _ | 8.2 | 2.4 | 5.7 | - | 16.3 |
| Disposal | - | (0.6) | - | - | - | (0.6) |
| At 31 December 2021 | - | 12.4 | 3.2 | 10.8 | - | 26.4 |
| Net book value | | | | | | |
| At 31 December 2021 | 5.0 | 10.4 | 52.6 | 45.9 | 1.3 | 115.2 |

| 2020 In millions of British pounds | Goodwill | Computer software | Customer relationships | Brand | Assets in the course of development | Total |
|---------------------------------------|----------|-------------------|------------------------|-------|-------------------------------------|-------|
| Cost | | | | | | |
| At 15 July 2020 | - | - | - | - | - | - |
| Acquisition of subsidiaries | - | 24.4 | 32.6 | 56.7 | 2.2 | 115.9 |
| Exchange adjustments | - | (0.1) | - | - | - | (0.1) |
| At 31 December 2020 | | 24.3 | 32.6 | 56.7 | 2.2 | 115.8 |
| Amortisation and Impairment | | | | | | |
| At 15 July 2020 | - | - | - | - | - | - |
| Impairment | - | - | - | 2.8 | | 2.8 |
| Charge for the period | - | 4.8 | 8.0 | 2.3 | - | 7.9 |
| At 31 December 2020 | - | 4.8 | 0.8 | 5.1 | - | 10.7 |
| Net book value | | | | | | |
| At 31 December 2020 | - | 19.5 | 31.8 | 51.6 | 2.2 | 105.1 |
| At 15 July 2020 | - | - | - | - | - | - |

Valuation

The method used to initially value intangible assets other than goodwill involved reviewing all classes of intangible assets and liabilities according to the criteria set out under IFRS 3 and IAS 38. The key assumptions considered as part of the valuation process of intangible assets other than goodwill are listed below.

Year ended 31 December 2021

11. Intangible assets (continued)

Valuation (continued)

Brand

Given the nature of the intangible assets, a relief from royalty ("RfR") method was used to estimate the fair value of the brand acquired in 2020. In order to assess an appropriate royalty rate, we considered the licensing agreements between third parties as well as royalty rates considered in previous acquisitions in this sector. The expected life of the brand was based on the expected strength in the market and benchmarking to comparable market data at that point in time. The RfR method applied in 2020, included the following primary assumptions:

- A post-tax discount rate of 14%
- Long term growth rate weighted average of 2.5%
- Royalty rate 1% and 2% for wholesale and retail sale respectively.
- Remaining useful life 10 years based on characteristics of the brand, its presence in the market, benchmarking review and consideration of comparable market data.
- Tax rate effective 21% blended rate.

Internally developed software

Software is held across all entities in all regions.

At acquisition, the replacement cost approach has been applied to software held by Travelex Central Services Ltd and Travelex Currency Exchange (China) Ltd.

For the remaining acquired the costs incurred towards developing the software are recent and management expects that a market participant would also incur the same level of costs to replicate a software of a similar nature. Therefore, the capitalised software costs are considered to be approximate to fair value.

Customer relationships

The fair value of customer relationships on the acquisition date during 2021 was estimated by analysing attrition and renewal probabilities, along with profitability, growth and contributory asset charges applicable to the revenue streams using the excess earning approach. This was done by adopting a Multi-Period Excess Earnings Methods ("MEEM"). The MEEM approach has the following primary considerations and assumptions:

- Long term growth rate rate of 0.4% to 2.5% used in the forecasts (1.9% in 2020)
- Attrition different rates used from 1.4% to 31.1% based on expectation of customers to churn away (5.5% in 2020)
- Renewal the probability of renewing an existing contract at the end of its contractual term
- Contributory asset charges charges against the earnings made for any other contributing assets, including workforce, fixed assets, working capital, brand and software
- Remaining useful life Consideration was given to the remaining useful life range of 6 to 25 years of
 customer relationships in the respective CGUs based on achieving the majority of the cash flows and
 benchmarking to comparable market data (6-22 years in 2020)
- Discount rate Post-tax rates between 12% to 15% (13.5% to 16.5% Pre-tax) have been used depending on regions of the respective CGUs (13.5% in 2020)
- Tax rate rates of 19% to 30.2% (23.7% in 2020)

Year ended 31 December 2021

11. Intangible assets (continued)

Impairment

No impairment was recognised in the year ending 31 December 2021 (2020 £2.8m), relating to the Travelex brand

Brand

The Travelex brand is a separately identifiable intangible asset as it can be licensed to a third party, so is subject to individual impairment review. At 31 December 2021, there were indicators of impairment being the Group's loss making position and the macro-economic environment. The key assumption is revenue.

As part of the impairment review the carrying value was compared to its value in use (VIU). The relief from royalty ("RfR") method was used to estimate the VIU of the brand at the balance sheet date, using a methodology consistent with the original valuation as described above. The RfR method has the following primary assumptions:

- A Post-tax discount rate of 14% (14.29% pre-tax).
- Management's revenue forecasts at the balance sheet date for years 2022-24
- Growth rate in years 2025-27 of 2.5% reflecting an expectation of continued revenue growth consistent with the long-term growth rate after the forecast period
- Long term growth rates from 2028 onwards of 2.5%
- Royalty rate 1% and 2% for wholesale and retail sale respectively.
- Remaining useful life 8 years and 7 months, based on characteristics of the brand, its presence in the market, benchmarking review and consideration of comparable market data.
- Tax rate effective 21% blended rate.

The impairment review has resulted in no impairment.

Other assets

For the Group's remaining assets, including internally developed software and acquired customer relationship intangibles, at 31 December 2021, there were indicators of impairment being the Group's loss making position and the macro-economic environment. For assets other than the brand, assets were grouped into cash generating units (CGUs) and tested for impairment.

The Group's CGUs are determined by Geography, which represents the lowest level at which cash inflows are largely independent of the cash inflows from other assets or groups of assets. The Group has also considered various other factors including how management monitors the entity's operations, and how management makes decisions about continuing or disposing of the entity's assets and operations.

The recoverable amounts for the cash generating units identified above were determined based on VIU.

The VIU estimations covered the Group's three-year forecast period followed by a terminal value of expected cash flows at a growth rate in the range of 0.4-2.2%. The growth rates reflect the economic growth rates for the relevant Geography in which the cash generating units operate. The cash flow projections have been discounted using a post-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the CGU, adjusted for country, industry, and market risk. The rates used were between 12.46% and 15.61% (pre-tax: 13.53% - 16.50%)

The key assumption is EBITDA which drives the free cash flow of each cash generating unit, which have been determined based on a combination of past experience of the markets in which the Group operates and the expected growth in the forecast period.

The impairment review has resulted in no impairment.

Year ended 31 December 2021

11. Intangible assets (continued)

Sensitivity analysis

Intangible assets impairment

The Group has conducted an analysis of the sensitivity to changes in the key assumptions used to determine the impact on the intangible asset's impairment at 31 December 2021. The sensitivity analysis below has been determined based on reasonably possible changes of the respective assumptions, while holding all other assumptions constant:

Brand

- If the discount rate is 100 basis points higher, the carrying value would lead into an impairment of £0.5m. Similarly, If the discount rate is 200 basis points higher, the brand impairment would be £2.0m.
- If the revenue is 1000 basis points lower, the brand impairment would be £3.5m.

Other assets

For the ANZ, Asia, Europe and UK CGU

The recoverable amount calculated indicates significant headroom over the carrying value. There are
no reasonably possible changes in the key assumptions that will result in an impairment.

MET CGU

- The impact of a 200 basis points increase in the discount rate would result in no impairment £ nil.
- The impact of a 10% reduction in the forecast EBITDA would result in an impairment of £5.1m.
- The increase of 10% in overheads would result in an impairment of £1.6m.

There are no reasonably possible changes in the key assumptions that will result in an impairment.

12. Property, plant, and equipment

| 2021 In millions of British pounds | Land and buildings | Fixtures and fittings | Computer hardware | Asset under construction | Total |
|---------------------------------------|--------------------|-----------------------|-------------------|--------------------------|-------|
| Cost | | | | | |
| Opening balance 2021 | 4.1 | 3.4 | 2.8 | - | 10.3 |
| Acquisition of subsidiary | 0.2 | 2.6 | 0.3 | 1.3 | 4.4 |
| Additions | - | 0.5 | - | 0.7 | 1.2 |
| Disposals | (0.1) | (0.3) | (0.5) | - | (0.9) |
| Transfers | 0.2 | 0.9 | 0.1 | (0.4) | 0.8 |
| Exchange adjustments | (0.2) | (0.2) | - | - | (0.4) |
| Balance at 31 December 2021 | 4.2 | 6.9 | 2.7 | 1.6 | 15.4 |
| Depreciation | | | | | |
| Opening balance 2021 | - | 0.2 | 0.6 | - | 0.8 |
| Charge for the period | 1.8 | 1.7 | 1.2 | - | 4.7 |
| Disposals | - | (0.1) | (0.5) | - | (0.6) |
| Exchange adjustments | - | (0.1) | (0.1) | - | (0.2) |
| Balance at 31 December 2021 | 1.8 | 1.7 | 1.2 | - | 4.7 |
| Net book value At 31 December 2021 | 2.4 | 5.2 | 1.5 | 1.6 | 10.7 |
| Opening balance 2021 | 4.1 | 3.2 | 2.2 | - | 9.5 |

Year ended 31 December 2021

12. Property, plant, and equipment (continued)

| 2020 In millions of British pounds | Land and buildings | Fixtures and fittings | Computer hardware | Total |
|---------------------------------------|--------------------|-----------------------|----------------------|-------|
| Cost | | | | |
| At 15 July 2020 | - | - | - | - |
| Acquisition of subsidiary | 4.7 | 3.3 | 2.9 | 10.9 |
| Additions | | 0.3 | | 0.3 |
| Disposals | (1.0) | (0.2) | (0.1) | (1.3) |
| Exchange adjustments | 0.4 | | | 0.4 |
| Balance at 31 December | 4.1 | 3.4 | 2.8 | 10.3 |
| Depreciation | | | | |
| At 15 July 2020 | - | - | - | - |
| Charge for the period | 0.7 | 0.3 | 0.6 | 1.6 |
| Disposals | (0.9) | (0.1) | - | (1.0) |
| Exchange adjustments | 0.2 | - | - | 0.2 |
| Balance at 31 December 2020 | - | 0.2 | 0.6 | 0.8 |
| Net book value | | | | |
| At 31 December 2020 | 4.1 | 3.2 | 2.2 | 9.5 |
| At 6 August 2020 | - | - | - | - |

13. Business Combinations and Acquisition of subsidiaries including acquisition of Joint Ventures

On 6 August 2020, Travelex Holdings Limited Group (the "old Travelex Group") reached agreement with at least 66.7% of Senior Secured Noteholders ("SSNs") and all of its Revolving Credit Facility ("RCF") lenders on the terms of a comprehensive debt restructuring. Key participants in the SSNs took control of parts of the old Travelex Group via the new holding Company Travelex Topco Limited (Topco) and injected £84m of new money in the form of New Senior Secured Notes. A shareholder's agreement was signed by Topco and the new shareholders.

As a part of the restructuring, Travelex Acquisitionco Limited ("TACo") (an entity within the Group), during 2020, acquired 100% of the shares of certain subsidiaries ("Initial Fundco") of the old Travelex Group for a consideration of £67.7m. TACo also acquired the option to purchase other certain entities from the old Travelex Group ("Opco"). The £67.7m purchase consideration is for all the acquisitions including the Initial Fundco, which resulted in a prepaid consideration for the entities not yet acquired. Refer to the post balance sheet event note 29 for further details. The Group has elected to measure the non-controlling interests (when applicable) in the acquiree under the proportionate share method. During 2021, the shares of the following entities (Opco) have been successfully transferred into the Group on the respective date as detailed below.

| Legal Entities | Consolidation date | % Holding | |
|---|--------------------|-----------|---------------|
| Travelex Holdings (S) PTE Limited Singapore ("THS") | 01-Feb-21 | 100 | Subsidiary |
| Travelex Bahrain WLL ("Bahrain") | 01-Apr-21 | 75 | Subsidiary |
| Travelex Currency Exchange & Payments SDN BHD | | | Subsidiary |
| ("Malaysia") | 01-Jun-21 | 70 | • |
| Travelex & Co LLC ("Oman") | 01-Jun-21 | 70 | Subsidiary |
| Travelex (Thailand) Limited ("Thailand") | 01-Jun-21 | 62 | Joint Venture |
| Travelex Emirates Exchange LLC ("Emirates") | 01-Jul-21 | 40* | Subsidiary |
| Travelex Foreign Coin Services Ltd ("TFCS") | 01-Jul-21 | 100 | Subsidiary |
| Travelex Qatar QSC ("Qatar") | 01-Sep-21 | 49** | Joint Venture |
| Travelex Switzerland AG ("Switzerland") | 01-Oct-21 | 100 | Subsidiary |

^{*} The economic right is 55%

^{**} The economic right is 60%

Year ended 31 December 2021

13. Business Combinations and Acquisition of subsidiaries including acquisition of Joint Ventures (Continued)

Assets acquired and liabilities assumed (including Joint Ventures) during 2021

The final fair values of the identifiable assets and liabilities as at the date of acquisition were:

| Entities acquired on In millions of British pounds | 1 Feb. 2021 THS | 1 April 21 Bahrain | 1 June 21 Oman | 1 June 21 Malaysia | 1 July 21 Emirates | 1 July 21 TFCS | 1 Oct 21 Switzerland | Total | Equity Investments (Thailand) | Equity Investments (Qatar) | Total Equity |
|--|--------------------|-----------------------|-------------------|-----------------------|-----------------------|-------------------|-------------------------|--------|-------------------------------------|----------------------------------|--------------|
| Non-current assets | 0.8 | 4.0 | 0.2 | 1.7 | 74.3 | 17.9 | 6.0 | 104.9 | 0.7 | 11.8 | 12.5 |
| Intangible assets | - | 0.4 | - | 0.9 | 13.5 | 9.2 | - | 24.0 | - | - | - |
| Property, plant and equipment | 0.2 | - | - | 0.2 | 1.6 | 2.3 | 0.1 | 4.4 | - | - | - |
| Right-of-Use assets | 0.3 | 3.0 | - | 0.6 | 57.8 | 6.4 | 5.9 | 74.0 | - | - | - |
| Equity Investment | - | - | - | - | - | - | - | - | 0.7 | 11.8 | 12.5 |
| Trade and other receivables | 0.3 | 0.6 | 0.2 | - | 1.4 | - | - | 2.5 | - | - | - |
| Current assets | 4.5 | 4.4 | 1.8 | 9.9 | 13.4 | 3.8 | 1.3 | 39.1 | - | - | - |
| Trade and other receivables | 1.2 | 0.4 | 0.3 | 1.8 | 1 | 0.5 | 0.4 | 5.6 | - | - | - |
| Stock | 0.3 | - | - | - | - | - | - | 0.3 | - | - | - |
| Cash and cash equivalents | 3.0 | 4.0 | 1.5 | 8.1 | 12.4 | 3.3 | 0.9 | 33.2 | - | - | - |
| Current liabilities | (1.1) | (0.5) | (0.2) | (1.3) | (5.6) | (15.7) | (0,8) | (25.2) | - | - | - |
| Trade and other payables | (1.1) | (0.5) | (0.2) | (1.3) | (5.6) | (14.9) | (8.0) | (24.4) | - | - | - |
| Provisions | - | - | - | - | = | (0.8) | - | (8.0) | - | - | - |
| Net current assets / (liabilities) | 3.4 | 3.9 | 1.6 | 8.6 | 7.8 | (11.9) | 0.5 | 13.9 | - | - | - |
| Non-current liabilities | (3.9) | (3.1) | (0.1) | (1.1) | (56.9) | (6.5) | (5.9) | (77.5) | - | - | - |
| Finance lease liabilities | (0.3) | (2.9) | - | (0.6) | (55.8) | (5.6) | (5.9) | (71.1) | - | - | - |
| Provisions | - | (0.2) | (0.1) | (0.2) | (1.0) | (0.9) | - | (2.4) | - | - | - |
| Trade and other payables | (3.6) | - | - | (0.3) | (0.1) | - | - | (4) | - | - | - |
| Total Identifiable net assets at fair value | 0.3 | 4.8 | 1.7 | 9.2 | 25.2 | (0.5) | 0.6 | 41.3 | 0.7 | 11.8 | 12.5 |
| Non-controlling interest | - | (1.2) | (0.5) | (2.8) | (11.3) | - | - | (15.8) | - | - | - |
| Bargain Purchase Gains arising on acquisition | - | (3.2) | (0.7) | (5.3) | (8.3) | | - | (17.5) | (0.7) | (7.2) | (7.9) |
| Goodwill arising on acquisition | 0.3 | - | - | - | - | 4.5 | 0.2 | 5 | - | - | - |
| Purchase consideration transferred | 0.6 | 0.4 | 0.5 | 1.1 | 5.6 | 4.0 | 0.8 | 12.9 | - | 4.6 | 4.6 |

Year ended 31 December 2021

13. Business Combinations and Acquisition of subsidiaries including acquisition of Joint Ventures (continued)

The goodwill is attributable to the synergies expected to be achieved from integrating the entities into the Group's existing business. None of the goodwill recognised is expected to be deductible for tax purposes.

Of the total purchase consideration of £67.7m (without TFCS as the purchase price was agreed separately of £4m), £40.3m and £13.5m has been allocated to acquisitions that occurred in 2020 and 2021, respectively. The remaining consideration of approximately £14m is disclosed in note 13 as a prepayment.

From the date of acquisition, the 2021 entities acquired contributed £35.4m of revenue and £4.5m loss to the profit before tax from continuing operations of the Group. If the acquisitions had taken place at the beginning of the year, revenue from continuing operations would have increased by £49m and profit before tax from continuing operations for the Group would have been decreased by £7.2m.

During 2020 the following entities have been acquired:

| Legal Entities | Consolidation date | % Holding |
|--|-----------------------|-----------|
| Travelex Agency Services Limited | 6 August 2020 | 100 |
| Travelex Currency Services Limited | 6 August 2020 | 100 |
| Travelex Japan KK | 6 August 2020 | 100 |
| Travelex Central Services Limited | 6 August 2020 | 100 |
| Travelex India Pvt Limited | 6 August 2020 | 100 |
| Travellers Exchange Corporation Limited | 6 August 2020 | 100 |
| Travelex Australia Holdings Pty Limited and its subsidiary - Travelex Limited (Australia) | 1 September 2020 | 100 |
| Travelex Currency Exchange Limited and its subsidiary - Travelex Currency Exchange (China) Limited | 1 September 2020 | 100 |
| Travelex Financial Services NZ Limited | 1 September 2020 | 100 |
| Travelex Cloud Services Limited (UK) | 1 October 2020 | 100 |
| Travelex Holding (HK) Limited and its subsidiary - Travelex Card Services Limited | 1 November 2020 | 100 |

Year ended 31 December 2021

13. Business Combinations and Acquisition of subsidiaries including acquisition of Joint Ventures (continued)

Assets acquired and liabilities assumed

The fair values of the identifiable assets and liabilities of Initial FundCo entities as at the date of acquisition were:

| In millions of British pounds | Entities acquired on 6 Aug 20 Restated | Entities acquired on 1 Sep 20 Restated | Entities acquired on 1 Oct 20 Restated | Entities acquired on 1 Nov 20 Restated | Total |
|---|---|---|--|---|---------|
| Non-current assets | | | | | |
| Intangible assets | 106.1 | 4.6 | 5.2 | - | 115.9 |
| Property, plant and equipment | 5.7 | 4.9 | 0.3 | - | 10.9 |
| Right-of-Use assets | 13.9 | 33.1 | 1.0 | - | 48.0 |
| Investments from subleasing | - | 1.0 | - | - | 1.0 |
| Trade and other receivables | 6.1 | 0.6 | - | - | 6.7 |
| Deferred tax asset | 17.1 | 0.5 | - | - | 17.6 |
| | 148.9 | 44.7 | 6.5 | - | 200.1 |
| Current assets | | | | | |
| Trade and other receivables | 97.0 | 31.2 | 0.9 | 1.2 | 130.3 |
| Tax receivable | - | - | - | - | - |
| Other investments | 18.4 | - | - | - | 18.4 |
| Cash and cash equivalents | 24.1 | 28.8 | - | 100.3 | 153.2 |
| | 139.5 | 60.0 | 0.9 | 101.5 | 301.9 |
| Current liabilities | | | | | |
| Trade and other payables | (142.1) | (34.8) | (3.1) | (100.6) | (280.6) |
| Finance lease liabilities | (4.5) | (22.0) | (0.3) | - | (26.8) |
| Tax payable | (1.4) | - | - | - | (1.4) |
| | (148.0) | (56.8) | (3.4) | (100.6) | (308.8) |
| Net current assets / (liabilities) | (8.5) | 3.2 | (2.5) | 0.9 | (6.9) |
| Non-current liabilities | | | | | |
| Finance lease liabilities | (9.3) | (21.9) | (0.7) | - | (31.9) |
| Provisions | (19.8) | (1.1) | - | - | (20.9) |
| Deferred tax liabilities | (17.4) | (0.4) | - | - | (17.8) |
| Non-current liabilities | (46.5) | (23.4) | (0.7) | - | (70.6) |
| Total Identifiable net assets at fair value | 93.9 | 24.5 | 3.3 | 0.9 | 122.6 |
| Bargain Purchase Gains arising on acquisition | (61.3) | (17.7) | (3.3) | - | (82.3) |
| Purchase consideration transferred | 32.6 | 6.8 | - | 0.9 | 40.3 |

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interest issued by the Group in exchange for control of the acquiree. Acquisition-related costs are recognised in profit or loss as incurred.

Year ended 31 December 2021

13. Business Combinations and Acquisition of subsidiaries including acquisition of Joint Ventures (continued)

The valuation techniques used for measuring the fair value of material assets acquired were as follows:

| Assets acquired | Valuation technique |
|--|---|
| Intangible assets | Goodwill is measured as the excess of the sum of the consideration transferred over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. Intangible assets acquired in a business combination and recognised separately from goodwill are recognised initially at their fair value at the acquisition date as disclosed in note 11. |
| Property plant and equipment | Plant, machinery and fixtures and fittings are stated at depreciated replacement cost. This is considered a reasonable proxy for fair value. |
| Right of use assets | The right-of-use assets were measured at an amount equal to the corresponding lease liability, adjusted to reflect the unfavourable terms of the lease relative to market terms as applicable. |
| Lease liabilities | The Group measured the acquired lease liabilities using the incremental borrowing rate at the date of acquisition to derive the present value of the future lease payments. |
| Trade and other receivables and payables | Trade and other receivables and payables are measured at their carrying amounts. Given their short-term nature, carrying amount for these items approximates their fair value. |
| Deferred tax | Deferred tax assets or liabilities are measured in accordance with IAS 12. |
| Cash and cash equivalents | Cash and cash equivalents comprise cash and short-term bank deposits with an original maturity of three months or less from acquisition date. The carrying amount of these assets is approximately equal to their fair value. |
| Provisions | As per note 18 the amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation. |

The net assets recognised in the financial statements were based on a provisional assessment of their fair value. The Group had a measurement period off up to 12 months from the acquisition date to update this assessment based on any new information obtained about facts and circumstances that existed as at the acquisition date.

On acquisition, customer relationships and the brand were fair valued, respectively, at £23m (£32.6m at 31 December 2020) and £nil (£56.7m at 31 December 2020) for December 2021.

As the consideration was not allocated to individual entities as part of the agreements and transactions described above, and due to the different acquisition dates determined for those entities, the consideration was split based on the EBITDA projections as at the date of transaction, 6 August 2020, reflecting the best estimate of the relative fair values of the business acquired.

As at 31 December 2021, gains on bargain purchase of £17.5m (2020 £82.3m) were recognised in the Group Consolidated Income Statement within non-underlying income, as a result of the fair value of net assets acquired exceeding the consideration paid for the acquisitions completed at the balance sheet date.

Year ended 31 December 2021

14. Trade and other receivables

| In millions of British pounds | 2021 | 2020 |
|--------------------------------------|------|------|
| Current | | |
| Trade receivables | 6.6 | 11.8 |
| Other receivables | 10.6 | 13.5 |
| Prepaid consideration | 14.2 | 27.4 |
| Other prepayments and accrued income | 8.6 | 9.6 |
| Amounts due from joint ventures | 0.4 | - |
| | 40.4 | 62.3 |
| Non-current | | |
| Other receivables | 5.9 | 4.1 |
| | 46.3 | 66.4 |

Other receivables within current assets includes sales VAT receivables, receivables from credit card providers and other receivables in the normal course of business. Other receivables within non-current assets includes security deposits.

Prepaid consideration relates to the business combination described in note 13.

15. Cash and cash equivalents

| In millions of British pounds | 2021 | 2020 |
|---|-------|-------|
| Cash held in tills and vaults, and in transit | 46.9 | 18.2 |
| Funds received from prepaid card customers | 34.3 | 104.0 |
| Cash at bank | 38.0 | 26.9 |
| Cash and cash equivalents | 119.2 | 149.1 |

Funds received from prepaid card represents funds where cash is placed on time deposit to meet regulatory requirements.

The Group was party to arrangements which are used to facilitate stock orders which are not reflected on the balance sheet of £40m at 31 December 2021.

16. Other deposits

Other deposits of £7.6m in 2021 (£9.8m 2020) represent funds received from prepaid card customers placed with Banks where the original maturity date of the deposit is greater than three months.

17. Trade and other payables

| In millions of British pounds | 2021 | 2020 |
|-----------------------------------|------|-------|
| Current | | |
| Trade payables | 18.7 | 7.7 |
| Prepaid cards awaiting redemption | 40.6 | 113.2 |
| Other tax and social security | 4.1 | 5.1 |
| Other payables | 6.3 | 6.5 |
| Accruals and deferred income | 28.6 | 18.0 |
| | 98.3 | 150.5 |

Year ended 31 December 2021

18. Borrowings

| In millions of British pounds | 2021 | 2020 |
|-------------------------------|-------|----------|
| · | | Restated |
| Current | | |
| Loan notes | 1.0 | 0.7 |
| Overdrafts | - | 1.7 |
| Borrowings | 1.0 | 2.4 |
| Lease liabilities | 27.6 | 27.4 |
| | 28.6 | 29.8 |
| Non-current | | |
| Bank loans | 50.0 | 49.7 |
| Loan notes | 163.9 | 86.0 |
| Borrowings | 213.9 | 135.7 |
| Lease liabilities | 74.1 | 26.7 |
| | 288.0 | 162.4 |
| Total borrowings | 316.6 | 192.2 |

See Note 32 for details regarding the 2020 restatement.

On 8 February 2021, the Group announced a proposal to issue New Money Notes to raise funds of £60m, to provide the Group with fresh liquidity and to fund the working capital in anticipation of a return of consumer travel. These have been fully issued in three tranches of notes on the Vienna Stock Exchange MTF (Multilateral Trading Facility), with net funds received of £20m in February 2021, £25m in June 2021 and £15m in October 2021. The New Money Notes have a coupon rate of 12.5% and are subordinated secured notes due in July 2025 with the option for the borrower to accrue 12% of the interest in the final bullet payment. The notes were issued at a discount and incurred related fees amounting in total to £3.6m, £3.0m and £1.3m for each issuance respectively. In addition, £1.7m of transaction fees were capitalised and deferred over the New Money Notes term.

On 24 December 2021, the Group announced that they would issue a new note issuance on the Vienna Stock Exchange MTF amounting to net funds received of £35m on face value of £37.2m. The funds for this issuance were received on 7th January 2022. The security, coupon rate and term were the same as that of the prior issuances. The notes were issued at a discount of £2.2m and incurred capitalised transaction fees of £0.2m.

The Group is subject to a Minimum Liquidity Covenant under the Group's Senior Term Facility Agreement. The Minimum Liquidity Covenant requires that:

- (i) the aggregate amount of Cash and Cash Equivalent Investments of the Group shall not be less than £12,000,000 (or its equivalent in any other currencies) for three or more consecutive business days during the 13-week period to which the cash flow forecast in each Liquidity Statement relates; and
- (ii) the aggregate amount of Cash and Cash Equivalent Investments of the Group is not less than £12,000,000 (or its equivalent in any other currencies) for three or more consecutive business days during the month or financial quarter (as applicable) to which the cash balance statement in each Liquidity Statement relates

If the covenant were breached, the amounts outstanding on the loans would be reclassified as due on demand.

The notional debt split into issuances is as follows:

| Issue | Face value of debt |
|---------------------|--------------------|
| NMN – August 2020 | £99.2m |
| NMN – February 2021 | £22.6m |
| NMN – June 2021 | £27.5m |
| NMN – October 2021 | £16.1m |

Year ended 31 December 2021

18. Borrowings (continued)

The Group has a bank guarantee indemnity facility with Barclays Bank plc for £9.6m at year end 2021 (2020 £9.6m) of which £2.1m (2020 £4.8m) of that facility was applied against contracts primarily with airports or airlines with third parties. The Group has £6.1m (2020 £6.1m) surety guarantees with Euler Hermes, which have been issued in Hong Kong and New Zealand on behalf of the Group.

The table below shows the movement in borrowings during the period, including lease liabilities as described in note 20.

| | Short-term | | Lanna | |
|-------------------------------------|-------------------------|--------------------|----------------------|--------|
| In millions of British pounds | loans and overdrafts | Long-term loans | Lease liabilities | Total |
| Balance as at 1 January 2021 | 2.4 | 135.7 | 54.1 | 192.2 |
| | | | | |
| Cash | | | | |
| Interest payments | (2.1) | (8.0) | - | (2.9) |
| Payment of lease liabilities | - | - | (12.0) | (12.0) |
| Repayment of overdrafts | (1.7) | - | - | (1.7) |
| Issuance | - | 58.3 | - | 58.3 |
| Non-cash | | | | |
| Acquired with subsidiaries | - | - | 71.1 | 71.1 |
| Interest expense | 2.1 | 20.9 | 9.7 | 32.7 |
| Covid rent relief | - | - | (22.0) | (22.0) |
| Transfer | 0.3 | (0.3) | - | - |
| Additions | - | - | 6.7 | 6.7 |
| Disposals | - | | (5.2) | (5.2) |
| Exchange adjustments | - | 0.1 | (0.7) | (0.6) |
| Balance as at 31 December 2021 | 1.0 | 213.9 | 101.7 | 316.6 |
| | | | | |
| Balance as at 15 July 2020 Restated | | | | |
| Cash | | | | |
| Payment of lease liabilities | - | - | (2.9) | (2.9) |
| Interest payments | 0.8 | - | - | 0.8 |
| Issuance | - | 131.0 | - | 131.0 |
| Non-cash | | | | |
| Acquired with subsidiaries | - | - | 58.7 | 58.7 |
| Interest expense | - | 5.8 | 2.3 | 8.1 |
| Covid rent relief | - | - | (5.7) | (5.7) |
| Transfer | 0.7 | (0.7) | - | - |
| Additions | 0.9 | - | 0.3 | 1.2 |
| Exchange adjustments | - | (0.4) | 1.4 | 1.0 |
| Balance as at 31 December 2020 | 2.4 | 135.7 | 54.1 | 192.2 |

Year ended 31 December 2021

19. Financial instruments

The financial assets and liabilities held at amortised cost are set out below.

| In millions of British pounds | Note | 2021 Financial assets held at amortised cost | 2020 Financial assets held at amortised cost |
|---------------------------------------|------|--|--|
| Financial assets | | | |
| Cash and cash equivalents | 15 | 119.2 | 149.1 |
| Other deposits | 16 | 7.6 | 9.8 |
| Trade and other receivables (current) | 14 | 15.9 | 52.7 |
| Other receivables (non-current) | 14 | 5.7 | 4.1 |
| At 31 December | | 148.4 | 215.7 |

| In millions of British pounds | Note | 2021 Other financial liabilities at amortised cost | 2020 Other financial liabilities at amortised cost |
|---|------|--|---|
| Financial liabilities | | | |
| Borrowings (including lease liabilities and overdrafts) | 18 | (316.6) | (178.3) |
| Trade and other payables | 17 | (65.6) | (132.5) |
| At 31 December | | (382.2) | (310.8) |

Financial risk management objectives and policies

The main risks arising from the Group's financial instruments are market risk (including foreign currency and interest rate), credit risk and liquidity risk. The Board approves prudent treasury policies for managing each of the risks which are summarised below.

Foreign currency risk

The Group has significant overseas operations conducting business in most foreign currencies. As a result, it is subject to foreign exchange exposures arising from the translation of the results and underlying net assets of its overseas subsidiaries and joint ventures into currency exposure is primarily managed by matching currency assets with currency borrowings. The largest currency liabilities are created from the sale of prepaid cards. All such liabilities are hedged by ensuring the card deposits are held in the same currencies as the liabilities. For operational reasons, the Group decided not to designate forward foreign currency and currency swap transactions as hedge accounting relationships. Consequently, all change in fair values of such derivatives are recognised in the income statement.

The Group holds currency stocks in the UK and elsewhere through which it is exposed to currency risk. These are monitored on a regular basis and hedged per the hedging policy and with approved instruments, with modest risk limits approved by the Board.

Year ended 31 December 2021

19. Financial instruments (continued)

Foreign currency risk (continued)

As at 31 December 2021, with all variables remaining constant, if sterling strengthened or weakened by 10% against these material balance of currencies at year end, this would have resulted in the following gain/(loss) to pre-tax loss as detailed in the table below:

| | 2021 | 2021 | 2021 |
|-------------------------------|--------------|--------|--------|
| In millions of British pounds | Net exposure | +10% | -10% |
| United States Dollar | (1.12) | 0.07 | (0.09) |
| Euro | 0.21 | (0.02) | 0.02 |

| | 2020 | 2020 | 2020 |
|--------------------------------|--------------|---------|----------|
| In millions of British pounds* | Net exposure | +10% | -10% |
| United States Dollar | (.001) | 0.0001 | (0.0001) |
| Australian Dollar | 0.17 | (0.009) | 0.012 |
| Euro | 0.31 | (0.025) | 0.031 |

^{*}Re-presented to millions of British pounds rather than to thousands of British pounds for consistency

Cash flow and fair value interest rate risk

The Group borrows at both fixed and floating rates of interest. The Group's interest rate risk arises primarily from its borrowings. Borrowings issued at variable interest rates expose the Group to cash flow interest rate risk. Borrowings issued at fixed rates expose the Group to fair value interest rate risk.

As at 31 December with all variables remaining constant, for each 0.1% change in interest rates, this would have resulted in the following (gain)/loss to pre-tax loss and equity (other than Retained Earnings), due to movement in the finance income and finance cost.

| In millions of British pounds | 2021 Income statement impact | 2020 Income statement impact |
|-------------------------------|------------------------------------|------------------------------------|
| 0.1% increase | 0.1 | 0.1 |
| 0.1% decrease | (0.1) | (0.1) |

Credit risk

Credit risk arises from cash and cash equivalents, prepayments, trade receivables and to a lesser extent from other contractual financial obligations. The Group's credit risk is the risk that financial loss arises from the failure of a customer or counterparty to meet its obligations under a contract.

The Group monitors the split of cash and cash equivalents across the counterparties against their risk profile to ensure the counterparty credit risk is managed. The Group monitors the credit ratings of counterparties regularly and will review its position with a counterparty where there is perceived increase in credit risk due to a change in the rating. At 31 December 2021, the Group's largest counterparty accounted for 32% (69% in 2020) of the Group's total exposure to cash and cash equivalents and other deposits.

Year ended 31 December 2021

19. Financial instruments (continued)

Credit risk (continued)

Key counterparties with whom significant concentrations of risk exist as at 31 December 2021 include Barclays Bank Plc (Standard and Poor's (S&P) A rated), Deutsche Bank AG (S&P A- rated), Sumitomo Mitsui Banking Corporation (S&P A- rated) and Commercial Bank of Qatar (S&P BBB+ rated). These counterparties are consistent to those reported as of 31 December 2020, with the exception of Commercial Bank of Qatar replacing National Australia Bank (S&P AA- rated) as one of the larger counterparties.

The table below provides further analysis of the credit rating of the counterparties holding our cash and cash equivalent balances disclosed on note 15 (excluding certain transactions that have not cleared in our bank accounts) based on Standard and Poor's ratings:

| In millions of British pounds | 31 December 2021 | 31 December 2020 |
|-------------------------------|------------------|------------------|
| AA- | 1.8 | 6.4 |
| A+ | 1.4 | - |
| A | 43.1 | 21.1 |
| A- | 46.6 | 97.0 |
| BBB+ | 14.5 | |
| BBB | - | 14.7 |
| BBB- | 2.4 | 1.1 |
| BB- | 1.5 | |
| В | 1.2 | - |
| B1 | 0.1 | - |
| Not rated | 0.6 | 0.4 |
| As at 31 December | 113.2 | 140.7 |

The Group no longer offers credit externally to customers as at 31 December so any credit risk would be limited. However, previously the Group has put in place procedures to limit the exposure to credit related losses, in the event of non-payment by customers. The risk is managed through Group policies, which require new customers to be reviewed for creditworthiness before standard payment and delivery terms and conditions are entered into. Individual credit terms are set and monitored regularly; payments are made in advance for large shipping orders. The maximum exposure to credit risk of these financial assets will not exceed the carrying amount. Financial assets past due but not impaired do not reflect any indication that counterparties will be unable to meet their obligations.

There was no collateral held against trade receivables and other receivables in either the current or prior year. Set out below is the information about the credit risk exposure on the Group's trade receivables and other receivables:

ECL provision reconciliation

| In millions of British pounds | 2021 | 5 Month period to 31 December 2020 |
|---|-------|---------------------------------------|
| Opening balance | (6.6) | - |
| Due to acquisitions | 2.9 | (7.0) |
| Additions | (2.5) | 0.0 |
| Release of provision for expected credit losses to the income statement | 0.3 | 0.4 |
| As at 31 December | (5.9) | (6.6) |

Year ended 31 December 2021

19. Financial instruments (continued)

Trade and other receivables ageing and credit risk exposure

The table below shows the ageing analysis of trade and other receivables (current and non-current) in note 14, and the related ECL provisions, with a net carrying amount of £21.6m at 2021 (2020: £29.4m). Other receivables consist of debtor balances held with entities that were part of the old Travelex group as well as Initial Fundco and Opco entities that are due to join the group in future periods in line with the restructuring plan.

| In millions of British pounds | 0 – 30 days | 30 – 60 days | 60 to 90 days | > 90 days | 2021 Total |
|-------------------------------|-------------|-----------------|---------------|-----------|---------------|
| 2021 | | | | | |
| Trade receivables – | | | | | |
| current | 4.2 | 1.0 | 0.6 | 6.7 | 12.5 |
| Other receivables - | | | | | |
| current | 7.1 | 0.2 | 0.1 | 1.9 | 9.3 |
| Trade and other | | | | | |
| receivables - non-current | 5.7 | 0.0 | 0.0 | 0.0 | 5.7 |
| Gross carrying amount | 17.0 | 1.2 | 0.7 | 8.6 | 27.5 |
| ECL provision | (0.2) | (0.5) | (0.5) | (4.7) | (5.9) |
| Net carrying amount | 16.8 | 0.7 | 0.2 | 3.9 | 21.6 |

| In millions of British pounds 2020 | 0 to 30 days | 30 to 60 days | 60 to 90 days | > 90 days | 2020 Total |
|--|--------------|------------------|---------------|-----------|---------------|
| Trade receivables – | 0.5 | 0.5 | | 45.0 | 10.0 |
| current | 2.5 | 0.5 | 0.1 | 15.2 | 18.3 |
| Other receivables – | | | | | |
| current | 10.5 | 0.2 | 0.6 | 2.3 | 13.6 |
| Trade and other | | | | | |
| receivables – non-current | 4.1 | - | - | - | 4.1 |
| Gross carrying amount | 17.1 | 0.7 | 0.7 | 17.5 | 36.0 |
| ECL provision | - | - | - | (6.6) | (6.6) |
| Net carrying amount | 17.1 | 0.7 | 0.7 | 10.9 | 29.4 |

As described in note 2, the Group utilises different methods for assessing ECL provision requirements based on the type of receivable. Certain third-party trade and other receivables are assessed using an expected loss model based on ageing analysis. Receivables include balances held with entities that were part of the old Travelex group as well as Initial Fundco and Opco entities that are due to join the group in future periods in line with the restructuring (current trade and other receivables) and deposits (non-current receivables).

Interest Rate Benchmark Reform (IBOR)— Phase 2

The impact of IBOR has not been material to the Group as the majority of its debt is fixed rate and the Group does not engage in hedge accounting. Variable debt contracts have transitioned to SONIA rates in 2021 and was managed such that there were little or no financial impact and resulted in no change in the Groups risk management strategy.

Year ended 31 December 2021

19. Financial instruments (continued)

Liquidity risk

The Group's policy is to manage its capital requirements and liquidity through a combination of bank borrowings and other term debt, and capital markets. Refer to borrowings note for details of the Group's borrowing structure. The daily settlement flows require adequate liquidity which is provided through an uncommitted intra-day settlement facility. This facility is provided by a diversified set of financial institutions with which companies in the Group have a substantial trading history. Global cash management is an important daily activity, and the Group operates a policy of centralising surplus cash to facilitate intra-group funding and to minimise external borrowings requirements.

The Group is subject to a Minimum Liquidity Covenant under the Group's Senior Term Facility Agreement the terms of which are discussed in Note 18 Borrowings.

Derivatives with a maturity date of 12 months or less are classified under current assets or liabilities.

The tables below analyse the gross undiscounted contractual cash flows on the Group's financial liabilities as at 31 December to the contractual maturity date:

| In millions of British pounds | Within one | Between one and | Between two and | After five years | 2021 Total |
|---|------------|-----------------|-----------------|------------------|---------------|
| 2021 | year | two years | five years | , | |
| Borrowing principal and interest payments | | <u> </u> | <u> </u> | | |
| Borrowings | 1.0 | - | 213.9 | 0.0 | 214.9 |
| Obligations under finance leases | 37.0 | 24.2 | 48.6 | 41.2 | 151.0 |
| Prepaid cards awaiting redemption | 40.6 | - | - | - | 40.6 |
| Trade and other payables | 29.1 | - | - | - | 29.1 |
| Derivatives | 0.3 | | | | 0.3 |
| | 108.0 | 24.2 | 262.5 | 41.2 | 435.9 |

| In millions of British pounds 2020 Restated | Within one year | Between one and two years | Between two and five years | After five years | 2020 Total |
|---|-----------------------|------------------------------------|-------------------------------------|------------------|---------------|
| Restated Borrowing principal and interest payments | | ycars | ycars | | |
| | | | | | |
| Borrowings | 2.4 | - | - | 135.7 | 138.1 |
| Obligations under finance leases | 30.4 | 20.5 | 9.9 | 2.2 | 63.0 |
| Prepaid cards awaiting redemption | 113.2 | - | - | - | 113.2 |
| Trade and other payables | 19.3 | - | - | - | 19.3 |
| Derivatives | - | | | | - |
| | 165.3 | 20.5 | 9.9 | 137.9 | 333.6 |

Year ended 31 December 2021

19. Financial instruments (continued)

Fair value hierarchy

All financial instruments for which fair value is recognised or disclosed are categorised within the fair value hierarchy, described as follows based on the lowest level of input that is significant to the fair value measurement as a whole:

Level 1 - Quoted market prices in an active market (that are unadjusted) for identical assets or liabilities.

Level 2 - Valuation techniques (for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable).

Level 3 - Valuation techniques (for which the lowest level of input that is significant to the fair value measurement is unobservable).

For financial instruments that are recognised at fair value on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting year.

The Group does not have any material financial assets and financial liabilities that are measured at fair value as of 31 December 2021 and 2020. Derivatives are measured at fair value. Other financial assets and liabilities not measured at fair value have a carrying amount which is a reasonable approximation of fair value, due to being short-term in nature.

20. Leases

As a lessee

The Group has lease contracts for land and buildings, vehicles and other equipment used in its operations. The lease term varies dependant on the nature of the underlying asset, begin at the commencement date and includes any rent-free periods provided by the lessor, and are typically made for a fixed period of 12 months to 10 years but may have extension and termination options.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

The Group's obligations under its leases are secured by the lessor's title to the leased assets.

The Group also has certain leases of land and buildings with lease terms of 12 months or less and leases of office equipment with low value. Low value assets comprise assets < US\$5,000 (or equivalent) based on the fair value of the asset as new. Leases with a duration of 12 months or less and leases for which are deemed "low value" are expensed to the income statement on a straight-line basis over the lease term.

Right of use assets has not been broken down by class of asset as most of the assets relate to land and buildings.

Right-of-use assets

| In millions of British pounds | 2021 | 2020 | |
|-----------------------------------|--------|----------|--|
| · | | Restated | |
| Opening balance | 40.5 | - | |
| Acquired with subsidiaries | 74.0 | 48.0 | |
| Additions | 7.9 | 0.3 | |
| Disposal | (4.4) | - | |
| Depreciation | (25.8) | (7.8) | |
| Impairment | 0.1 | (0.5) | |
| Exchange adjustments | (1.4) | 0.5 | |
| Closing balance as at 31 December | 90.9 | 40.5 | |

Year ended 31 December 2021

20. Leases (continued)

Lease liabilities

The maturity analysis of lease liabilities is disclosed in note 18.

| In millions of British pounds | 2021 | 2020 Restated |
|--|--------|------------------|
| Opening balance | 54.1 | - |
| Acquired with subsidiaries | 71.1 | 58.7 |
| Additions | 6.7 | 0.3 |
| Disposals | (5.2) | - |
| Interest expense | 9.7 | 2.3 |
| Covid-19 rent concessions treated as variable rent | (22.0) | (5.7) |
| Lease payments | (12.0) | (2.9) |
| Exchange adjustments | (0.7) | 1.4 |
| Closing balance as at 31 December | 101.7 | 54.1 |
| Current | 27.6 | 27.4 |
| Non-current | 74.1 | 26.7 |
| | 101.7 | 54.1 |

See Note 32 for details regarding the 2020 restatement.

Amounts recognised in the income statement

| In millions of British pounds | 2021 | 5 Month period to 31 December 2020 Restated |
|--|--------|---|
| Interest on lease liabilities | (9.7) | (2.3) |
| Depreciation expense of right-of-use assets | (25.8) | (7.8) |
| Impairment | - | (0.5) |
| Reversal of impairment | 0.1 | - |
| Variable lease payments not included in the measurement of lease liabilities | (14.7) | (0.2) |
| Covid-19 rent concessions treated as variable rent | 22.0 | 5.7 |
| Expenses relating to short term leases | (1.3) | (0.8) |
| | (29.4) | (5.9) |

See Note 32 for details regarding the 2020 restatement.

Amounts recognised in the statement of cash flows

| In millions of British pounds | 2021 | 5 Month period to 31 December 2020 Restated |
|-------------------------------|--------|---|
| Total cash outflow for leases | (12.0) | (2.9) |

Year ended 31 December 2021

20. Leases (continued)

During the year the Group received rent concessions as a result of the Covid-19 pandemic. Although this relief was in respect of fixed rent due, it was treated as a reduction in variable lease payments in accordance with the practical expedient guidance, refer to note 1 accounting policy for details.

The Group sub-leases one of its office buildings under finance leases (see section "As a Lessor").

Variable lease payments based on performance

Some property leases contain variable payment terms that are linked to performance of a store or a concession or the leased premise as a whole (e.g., sales turnover or passenger volume). For individual stores or concessions, up to 100% of lease payments are variable and are determined annually (normally on the anniversary of the lease and may be calculated monthly or quarterly and paid in arrears). The lease term for variable only leases are typically made for a fixed period of 12 months to 5 years.

Variable payment terms are used for a variety of reasons, including minimising the fixed costs base for newly established stores or concessions. Variable lease payments that depend on sales are recognised in profit or loss in the period in which the conditions that trigger those payments occur.

A 10% increase in turnover across all stores in the Group with variable lease contracts would increase total lease payments by approximately £1.5m (2020: £nil).

Extension and termination options

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

Extension and termination options are included in a number of property and equipment leases across the Group. These are used to maximise operational flexibility in terms of managing the assets used in the Group's operations. The majority of extension and termination options held are exercisable only by the Group and not by the respective lessors.

As at 31 December 2021, potential cash outflows (undiscounted) have not been included in the measurement of lease liability because it is not reasonably certain that the leases will be extended (or not terminated) are as follows:

Potential future cash outflows not included in the measurement of lease liabilities

| | 31 | 31 December 2021 | | | |
|-------------------------------|----------------------|----------------------|-------|--|--|
| In millions of British pounds | Within five years | More than five years | Total | | |
| Extension options | 10.1 | - | 10.1 | | |
| Termination options | - | - | - | | |

| | 31 December 2020 (Restated) | | |
|-------------------------------|--|-----|-------|
| In millions of British pounds | Within five More than years five years | | Total |
| Extension options | 6.6 | 1.1 | 7.7 |
| Termination options | - | - | - |

The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment. The lease term is revised if an option is actually exercised (or not exercised) or the group becomes obliged to exercise (or not exercise) it. See Note 32 for details regarding the 2020 restatement.

Year ended 31 December 2021

20. Leases (continued)

During the current financial year, the financial effect of revising lease terms to reflect the effect of exercising extension and termination options was an increase in recognised lease liabilities and right-of-use assets of £nil (2020: £4.3m).

As a lessor

Amounts due from leases under finance leases are recognised as finance lease receivables and represent the Group's net investment in the finance sublease.

The Group sub-lease one of its office buildings that it previously occupied and over which it still has the head-lease. As at 31 December 2021, it had a remaining term of 6 months (31 December 2020: 18 months). Lease income from lease contracts in which the Group acts a lessor is as below.

| Net investment in subleasing | 2021 | 5 Month period to 31 December 2020 |
|-------------------------------|------|---------------------------------------|
| In millions of British pounds | | Restated |
| Finance income | 0.1 | 0.1 |

See Note 32 for details regarding the 2020 restatement.

Any allowances for expected credit losses are recognised against finance lease receivables as required by IFRS 9, if applicable. At the reporting date, none of the finance lease receivable are past due or impaired.

The measurement of the finance lease receivable is as follows:

| In millions of British pounds | 2021 | 2020 restated |
|--|-------|------------------|
| As at 1 January | 1.0 | - |
| Additions | - | 1.3 |
| Unwind of discount | 0.1 | - |
| Rent received | (0.8) | (0.3) |
| Net investment in finance sub-lease at 31 December | 0.3 | 1.0 |

See Note 32 for details regarding the 2020 restatement.

The table below analyses the contractual undiscounted cash flows on the Group's finance sub-leases as at year end to the contractual end date:

| In millions of British pounds | 2021 | 2020 Restated |
|-------------------------------------|------|------------------|
| Within one year | 0.3 | 0.8 |
| Between one and five years | - | 0.3 |
| More than five years | - | - |
| Undiscounted lease receivable | 0.3 | 1.1 |
| Less unearned finance income | - | (0.1) |
| Net investment in finance sub-lease | 0.3 | 1.0 |

Year ended 31 December 2021

21. Provisions

| In millions of British pounds | Onerous contracts | Employee related provisions | Other | Total |
|--|----------------------|-----------------------------------|-------|-------|
| Balance as at 1 January 2021 | 0.1 | 2.4 | 14.7 | 17.2 |
| Acquired with subsidiaries and other movements | - | 0.1 | 2.4 | 2.5 |
| Charged to income statement | - | 0.1 | 4.7 | 4.8 |
| Written back to income statement | (0.1) | (0.7) | (5.2) | (6.0) |
| Utilised in the period | - | (0.2) | (6.2) | (6.4) |
| Balance as at 31 December 2021 | - | 1.7 | 10.4 | 12.1 |
| Current | - | - | 5.7 | 5.7 |
| Non-current | - | 1.7 | 4.7 | 6.4 |
| Balance as at 31 December 2021 | - | 1.7 | 10.4 | 12.1 |

| In millions of British pounds | Onerous contracts | Employee related provisions | Other | Total |
|--|-------------------|-----------------------------------|-------|-------|
| Balance as at 15 July 2020 | - | - | - | - |
| Acquired with subsidiaries and other movements | 0.9 | 5.2 | 14.8 | 20.9 |
| Charged to income statement | - | - | 0.1 | 0.1 |
| Written back to income statement | - | - | (0.1) | (0.1) |
| Utilised in the period | (0.8) | (2.8) | (0.1) | (3.7) |
| Balance as at 31 December 2020 | 0.1 | 2.4 | 14.7 | 17.2 |
| Current | 0.1 | 1.3 | 14.7 | 16.1 |
| Non-current | - | 1.1 | - | 1.1 |
| Balance as at 31 December 2020 | 0.1 | 2.4 | 14.7 | 17.2 |

Employee related provisions mainly relate to long-term service leave and final settlement provisions for expats located in the Middle East (majority of which expected to be utilised after more than one year).

Other provisions include:

- Provisions of £1.6m (2020: £8.0m) resulted from the acquisition of the wholesale banknotes business on 6th August 2020. At the year end, it was considered more likely than not that there would be an outflow of economic benefits. The timing of the utilisation of this provision was dependent on commercial discussions and is expected to be within one year from the balance sheet date.
- Provision of £1.3m (2020: £3.0m) related to certain cyber-attack litigations. At the year end, it was considered more likely than not that there would be an outflow of economic benefits. The timing of the utilisation of this provision is expected to be within one year from the balance sheet date.
- Provision of £2.4m (2020: £ nil) related to indemnity provision provided for entities that are in liquidation. At the year end, it was considered more likely than not that there would be an outflow of economic benefits. The timing of the utilisation is expected that £1.7m will be more than one year from the balance sheet date and £0.7m within one year of the balance sheet date.
- Provision of £2.4m (2020: £ nil) related to restoration provisions at the end of property leases. At the year end, it was considered more likely than not that there would be an outflow of economic benefits. The timing of the utilisation is expected to be more than one year from the balance sheet date.

Year ended 31 December 2021

21. Provisions (continued)

- Provision of £0.5m related to employee tribunal claims. At the year end, it was considered more likely than not that there would be an outflow of economic benefits. The timing of the utilisation of this provision is expected to be within one year from the balance sheet date.
- Provision of £0.6m related to potential creditor claims for entities that have been purchased out of administration. At the year end, it was considered more likely than not that there would be an outflow of economic benefits. The timing of the utilisation of this provision is expected to be within one year from the balance sheet date.
- Provisions related to guarantees provided to third parties in the normal course of business of £1.6m (2020: £2.7m). At the year end, it was considered more likely than not that there would be an outflow of economic benefits. Of the balance, £1m is expected to be utilised within one year from the balance sheet date, with the remaining £0.6m expected to be utilised more than one year from the balance sheet date.

22. Deferred tax

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

The offset amounts are as follows:

| In millions of British pounds | 2021 | 2020 |
|-----------------------------------|-------|-------|
| Deferred tax assets – non-current | 6.0 | 0.4 |
| Deferred tax liabilities | (0.3) | (0.3) |
| | 5.7 | 0.1 |

The movement in deferred tax is as follows:

| In millions of British pounds | 2021 | 2020 |
|-------------------------------|-------|-------|
| Opening Balance | 0.1 | (0.2) |
| Acquired with subsidiaries | 0.0 | 0.0 |
| Income statement credit | 6.1 | 0.3 |
| Other movements | (0.3) | 0.0 |
| Exchange Adjustments | (0.2) | 0.0 |
| | 5.7 | 0.1 |

Year ended 31 December 2021

22. Deferred tax (continued)

At the 2021 balance sheet date there are deferred tax liabilities of £21.0m (2020: £16.0m) representing taxable temporary differences arising on the fair value of intangible assets together with deferred tax assets representing capital allowances in excess of the fair value of property, plant and equipment and other deductible temporary differences of £21.0m (2020: £15.5m) that are recognised as they are available to offset these deferred tax liabilities.

The movement in deferred tax assets and liabilities without taking into consideration the offsetting of balances within the same tax jurisdiction, is as follows:

Intangible

Tax

Leases

Other

Total

Property,

| In millions of British pounds | plant and equipment | assets | losses | Leases | temporary differences | TOtal |
|--|-------------------------------------|----------------------|---------------|--------|-----------------------------|--------|
| Deferred tax asset | | | | | | |
| Balance as at 1 January 2021 | 15.5 | - | 1.3 | - | - | 16.8 |
| Acquired with subsidiaries | 2.2 | - | 0.1 | - | - | 2.3 |
| (Charged) / credited to the income statement | 4.5 | - | 2.5 | 1.2 | 0.7 | 8.9 |
| Exchange Adjustments | - | - | (0.3) | - | - | (0.3) |
| Other movements | - | - | (0.3) | (0.2) | - | (0.5) |
| Balance as at 31 December 2021 | 22.2 | - | 3.3 | 1.0 | 0.7 | 27.2 |
| Balance as at 15 July 2020 | - | - | - | - | - | - |
| Acquired with subsidiaries | 16.6 | | 1.0 | | - | 17.6 |
| (Charged) / credited to the income statement | (1.1) | | 0.3 | | - | (0.8) |
| Exchange Adjustments | | | | | | |
| Balance as at 31 December 2020 | 15.5 | - | 1.3 | - | - | 16.8 |
| In millions of British pounds | Property, plant and equipment | Intangible assets | Tax losses | Leases | Other temporary differences | Tota |
| Deferred tax liability | | | | | | |
| Balance as at 1 January 2021 | - | (16.0) | - | (0.2) | (0.5) | (16.7) |
| Acquired with subsidiaries | - | (2.3) | - | - | - | (2.3) |
| (Charged) / credited to the income statement | - | (2.8) | - | - | - | (2.8) |
| Exchange adjustments | - | 0.1 | - | - | - | 0.1 |
| Other movements | - | - | - | 0.2 | - | 0.2 |
| Balance as at 31 December 2021 | - | (21.0) | - | - | (0.5) | (21.5) |
| Balance at 15 July 2020 | - | | - | | | |
| Acquired with subsidiaries | - | (17.1) | - | (0.2) | (0.5) | (17.8) |
| Credited to the income statement | - | 1.1 | - | - | - | 1.1 |
| Balance as at 31 December | | (16.0) | _ | (0.2) | (0.5) | (16.7) |

Year ended 31 December 2021

22. Deferred tax (continued)

At 31 December 2021 there are unrecognised deferred tax assets totalling £50.3m (2020: £38.2m) where sufficient taxable profits may not be available in future years against which the unused tax losses or other deductible temporary differences can be utilised. The unrecognised amount comprises unused tax losses £46.2m (2020: £31.0m) and £4.1m (2020: £7.2m) in respect of other temporary differences at the year end. The amount for unused tax losses comprises £43.1m (2020: £30.0m) for tax losses which have no time limit, £1.4m (2020: £1.0m) for those that expire in five years, £0.5m (2020: nil) expiring in seven years and £1.2m (2020: nil) expiring in ten years.

23. Retirement benefits

The principal pension arrangements in the United Kingdom and overseas are defined contribution schemes, the assets of which are held separately from those of the Group in independently administered funds. The cost of these schemes which amounted to £2.9m (2020: £1.3m) was charged to the income statement as incurred during the year. At the end of the year £0.06m (2020: £0.02m) of contributions were outstanding.

24. Share capital

The movement in the number of shares of the Company in issue is as follows:

| Number of shares (In millions) | Ordinary share | s |
|--|----------------|------|
| As at 31 December | 2021 | 2020 |
| In issue at beginning of period Issued as part of the debt funding | 0.8 | 0.0 |
| arrangements | 0.5 | 0.8 |
| In issue at 31 December - fully paid | 1.3 | 0.8 |
| Number of Ordinary Shares - Authorised par value £0.00001 each | 2.4 | 1.1 |

The Company was incorporated on 15th July 2020. On 6th August 2020, the Company became the holding company of the Travelex group following the completion of the debt restructuring. During 2021, the Company issued and allotted 0.5m (2020: 0.8m) ordinary shares of £0.00001 each which were linked to the debt funding arrangements of the Group in accordance with the terms of the Shareholders' funding agreement and Debt subscription agreements.

All shareholders are primarily governed by the shareholders funding agreement (the agreement). They are entitled to dividends subject to certain restrictions included in the agreement. Transfer of equity shares is limited to parties of the agreement unless prior to the transfer or allocation of shares they entered into a deed of adherence. Any transfer of shares or interests in the shares must be done in accordance with the shareholders funding agreement and the articles of association of Travelex Topco Limited.

The Group issued 0.2m warrants on 6th August 2020 to the note holders of the previous €360m loan notes which were in the old Travelex group. There were no proceeds in raising these warrants. The warrants give the warrant holders the right to shares in Travelex Topco Limited at an exit event including asset sale, drag sale, initial public offer, takeover or winding up. The warrant to share ratio is one share to one warrant. As the warrants allow the warrant holders to receive a fixed number of shares at an exit event without additional cash being paid, the warrants are classified as an equity instrument. The warrants are recognised in the same way as share capital issued at a value of £0.00001 per share. Changes in the fair value of the warrants are not recognised in the financial statements.

Year ended 31 December 2021

25. Related party transactions

Key management compensation

Key management compensation in the table below represents compensation paid to members of the Group's Executive Committee and exclude Directors of the Group whose emoluments are disclosed in note 8. Directors and key management occasionally transact with subsidiary undertakings of the Group, primarily with regard to the provision of foreign currency or foreign currency payment transactions on standard staff discount terms.

The Board has considered the financial effect of these transactions with Group companies and has concluded that they are not material to the Group, or the individuals concerned.

| In millions of British pounds | 2021 | 2020 |
|-------------------------------|------|------|
| Short term employee benefits | 1.8 | 0.5 |
| Post-employment benefits | 0.1 | - |
| Total | 1.9 | 0.5 |

On 7 December 2021, Company issued 54,500 B Ordinary Shares in the Company (the "Awards") to certain key management personnel (the "Participants") under a management incentive scheme (see note 30). The Participants paid £20.00 per Award (the "Subscription Price"), which was funded by a non-recourse loan from the Company to the Participant. In aggregate, loans totalling £1.1m were provided to Participants.

26. Contingent assets and liabilities

On 31 December 2019, Travelex Holdings Limited Group detected malware which had compromised its services. As part of the acquisition of businesses from Travelex Holdings Limited Group on 6 August 2020, the Group acquired the rights to receive insurance reimbursement in relation to this malware incident. The reimbursement agreement was reached with the insurer and subsequently received in April 2021. As at 31 December 2020, the Group determined that it was not virtually certain to occur therefore no reimbursement asset was recognised. The Group received £13.5m in relation to this in April 2021.

As tax, and especially transfer pricing (where regulations and their interpretation may vary considerably) is an area of inherent risk, tax positions adopted by the Group and its cross border intercompany transactions may be subject to challenge by the relevant tax authorities. Although the Group aims to comply with applicable laws and regulations, at each balance sheet date the Group undertakes a review of potential tax risks and tax positions and, whilst it is not possible to predict the outcome of any pending enquiries, ensures that adequate provisions are made in the Group accounts to cover any associated cash outflows and estimated future settlements.

The Group has an estimated exposure to a further £0.2m of corporation tax in India arising from transfer pricing positions taken in the normal course of business. No provision has been made for this amount at 31 December 2021 as the Group has assessed outflow of resources is not probable.

The Group has a commitment of £1.6m to assume only in the event that the Group acquires Travelex N.V. As at the balance sheet date, the Group had provided £2.1m (£4.8m 2020) of guarantees to third parties from a bank guarantee indemnity facility of £9.6m in place with Barclays Bank plc. The Group has provided a general indemnity to PwC the administrators of the old Travelex Group for any litigation which may arise from claims not covered by the provision noted above, the Directors are comfortable that there is no material risk in respect of the indemnity.

Year ended 31 December 2021

27. Government support

During the year, the Group has received support from government in connection with its response to the Covid-19 pandemic. This support includes furlough and job retention scheme reliefs. The Group has recognised government grant income of £12m (2020: £7.5m) in relation to the Coronavirus Job Retention Scheme (CJRS) in the UK, and its equivalents in other countries. There are no unfulfilled conditions or contingencies attached to these grants.

28. Equity-accounted investees

| In millions of British pounds | 2021 | 2020 |
|---|-------|------|
| Balance at beginning of period | - | - |
| Carrying amount of investment at acquisition date | 12.5 | - |
| Share of profits during the period | 1.4 | - |
| Share of other comprehensive income during the period | 0.3 | - |
| Dividend received | (1.7) | - |
| Balance at 31 December | 12.5 | - |

| In millions of British pounds | 2021 | 2020 |
|--|------|------|
| Travelex (Thailand) Limited | 0.6 | - |
| Travelex Qatar Q.S.C. (Travelex Qatar) | 11.9 | - |
| | 12.5 | - |

Travelex (Thailand) Limited is a joint venture in which the Group has joint control and a 62% ownership interest. The joint venture provides retail foreign currency exchange services in Thailand and is not publicly listed. The shareholders do not have rights to substantially all of the economic benefits of the assets and the arrangement does not depend on the shareholders on a continuous basis for settling its liabilities. Accordingly, the Group has classified its interest in Travelex (Thailand) Limited as a joint venture. The following table summarises the financial information of Travelex (Thailand) Limited as included in its own financial statements, adjusted for fair value adjustments at acquisition as applicable and differences in accounting policies. The table also reconciles the summarised financial information to the carrying amount of the Group's interest.

| Travelex (Thailand) Limited | 2021 |
|---|-------|
| Percentage ownership interest | 62% |
| Non-current Assets | - |
| Current Assets (including cash and cash equivalents £1.2m) | 1.2 |
| Non-current liabilities | (0.3) |
| Current liabilities | - |
| Net Assets (100%) | 0.9 |
| Group Share of net assets (62%) | 0.6 |
| Elimination of unrealised profit | - |
| Carrying amount of interest in joint venture | 0.6 |
| Revenue | - |
| Cost of Operations and other expenses | (0.2) |
| Interest expense | |
| Income tax | |
| Other comprehensive income | - |
| Profit or Loss and total comprehensive income / loss (100%) | (0.2) |
| Profit and total comprehensive income (62%) | (0.1) |
| Elimination of unrealized profit | - |
| Group's share of total comprehensive income/loss* | (0.1) |
| Dividends received by the Group | |

^{*}As disclosed in Note 10 the excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment has been included as income in the non-underlying line item of the consolidated income statement.

Year ended 31 December 2021

28. Equity-accounted investees (continued)

Travelex Qatar Q.S.C. (Travelex Qatar) is a joint venture in which the Group has joint control. The economic interest of the Group is not consistent with the legal ownership and therefore for equity accounting purposes the Group applies 60% which aligns to the contractual agreement. Its business purpose is to provide retail foreign currency exchange services and it is not publicly listed. The arrangement is structured through a vehicle that is separate from the shareholders, the legal form of the arrangement does not give the parties rights to assets and obligations for the liabilities of the arrangement, and neither do the contractual arrangements. The shareholders do not have rights to substantially all of the economic benefits of the assets and the arrangement does not depend on the shareholders on a continuous basis for settling its liabilities. Accordingly, the Group has classified its interest in Travelex Qatar Q.S.C. (Travelex Qatar) as a joint venture.

The following table summarises the financial information of Travelex Qatar as included in its own financial statements, adjusted for fair value adjustments at acquisition if applicable and differences in accounting policies.

The table also reconciles the summarised financial information to the carrying amount of the Group's interest.

| Travelex Qatar Q.S.C. | 2021 |
|--|-------|
| Percentage economic interest | 60% |
| | |
| Non-current Assets | 4.8 |
| Current Assets (including cash and cash equivalents £18.9m) | 20.0 |
| Non-current liabilities (including non-current financial liabilities | (1.9) |
| excluding trade and other payables and provisions: £0.1m) | |
| Current liabilities (including current trade and other payables and | (3.0) |
| provisions : £0.8m) | |
| Net Assets (100%) | 19.9 |
| Group Share of net assets (60%) | 11.9 |
| Elimination of unrealised profit | - |
| Carrying amount of interest in joint venture | 11.9 |
| | |
| Revenue | 3.0 |
| Cost of Operations and other expenses | (0.4) |
| Interest expense | - |
| Income tax | (0.1) |
| Other comprehensive income | 0.5 |
| Profit and total comprehensive income (100%) | 3.0 |
| Profit and total comprehensive income (60%) | 1.8 |
| Elimination of unrealized profit | - |
| Group's share of total comprehensive income* | 1.8 |
| Dividends received by the Group | 1.6 |

^{*}As disclosed in Note 10 the excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment has been included as income in the non-underlying line item of the consolidated income statement.

Year ended 31 December 2021

29. Post balance sheet events

Subsequent to the year end, the shares of the remaining Initial Fundco continue to be transferred to the Group. As at the date of signing, the following entities have been transferred to the Group on the dates noted below. Other entities expected to be transferred are also listed below.

| Legal Entities | Date of consolidation | % Holding |
|--|-----------------------|-----------|
| Travelex Doviz Ticaret Yetkili Muessese AS (and subsidiary: Travelex Ankara Doviz Ticaret Yetkili Muessese AS) | 1 April 2022 | 75% |
| Travelex Do Brasil Holding Financeira Ltda; Travelex Do Brasil Holding Nao Financeira Ltda; South American Cards Services; Travelex Assessoria em Cambio e Servicios Auxiliares Ltd (Brazil) | 1 May 2022 | 100% |
| Travelex N.V | 1 June 2022 | 100% |
| Travelex Retail Nigeria Limited | 1 June 2022 | 100% |
| Travelex Nigeria Business Solutions Limited | 1 June 2022 | 100% |
| Travelex Czech Republic AS | 1 June 2022 | 100% |
| Travelex Deutschland GmbH | To be determined | - |

Issuance of new money notes and equity shares

On 7 January, the Group issued subordinated secured notes on the Vienna Stock Exchange (MTF) with a nominal value of £37.2m. Simultaneously, 260,206 equity shares of nominal value of £0.00001 each, were issued.

Furthermore, on 11th April 2022, the Group issued additional subordinated secured notes on the MTF with a nominal value of £37m. Simultaneously, 250,986 equity shares of nominal value of £0.00001 each, were issued.

In accordance with IFRS, these events were treated as a non-adjusting post balance sheet events.

On 23 September 2022 the Chancellor of the Exchequer announced that the corporation tax rate will remain at 19% from 1 April 2023, reversing a previously enacted measure to increase the rate to 25%. This reversal in the tax rate from 1 April 2023 has not been enacted or substantively enacted and accordingly has no impact on the tax balances at 31 December 2021. The impact on deferred tax is not expected to be material for the Group.

30. Share-based compensation

Long-term Equity Incentive Scheme

On 7 December 2021 the Company issued B Ordinary Shares in the Company (the "Awards") to certain Directors and members of the senior management team (the "Participants") under a management equity-settled incentive scheme. Participation in the management incentive scheme is limited to the directors and members of the senior management team.

The holders of the Awards are not entitled to vote. However, they are entitled to participate in dividends and to a return of capital on a liquidation or other exit event based on the net assets of the Company available for distribution (the "Equity Proceeds").

The Awards will receive Equity Proceeds to the following extent:

- 1. 10% of the Equity Proceeds above the First Threshold of £60 million.
- 2. 12% of the Equity Proceeds above the Second Threshold of £250 million.
- 3. 13% of the Equity Proceeds above the Third Threshold of £350 million.

Year ended 31 December 2021

30. Share-based compensation (continued)

The expected term of the Awards is the Company's best estimate at the date of grant of the period until any future exit event, for example any potential change in the ownership structure of the Group.

The Participants paid £20.00 per Award (the "Subscription Price"), which was funded by a non-recourse loan from the Company to the Participant. The amount repayable under the Loan will not (in aggregate) exceed the aggregate sale proceeds payable to the Participant. Where the aggregate balance of the Loan exceeds the aggregate sale proceeds, any excess balance will not be repayable.

The Awards will vest on a liquidation or other exit event provided the Participant remains in the Group's employment during the performance period (from grant date to exit date). Upon vesting, Participants have the ability to sell the B Ordinary Shares acquired to new or existing shareholders.

Awards were granted over 54,500 B Ordinary Shares in the Company on 7 December 2021. The Awards were valued using linked Black-Scholes models. No dividends accrue to the Participants prior to option exercise.

The compensation expense recognised in relation to these awards is based on the fair value of the awards at grant date. The principal assumptions made in measuring the fair value of the Awards were as follows:

| Principal assumptions | 2021 Awards |
|--|-------------|
| Fair value at grant date | £64.83 |
| Expected term of the Awards | 3.07 years |
| Risk free rate interest rate | 0.4% |
| Dividend yield on the Awards | 0.0% |
| Expected volatility of the enterprise value of the Company | 35.0% |
| Discount for post vesting restrictions | 11.8% |

Expected volatility has been estimated based on an evaluation of the historical volatility of comparable listed entities, for which share price and debt/equity information is available, over the historical period commensurate with the expected term.

The expected term of the Awards is the Company's best estimate at the date of grant of the period until a future exit event. The movements in the Awards outstanding during the year were as follows:

| | Number |
|---------------------------------|--------|
| At 1 January 2021 | - |
| Granted | 54,500 |
| Exercised | - |
| Lapsed | - |
| Outstanding at 31 December 2021 | 54,500 |
| Exercisable at 31 December 2021 | - |

Share-based compensation expense

The expense recognised in operating expenses for employee services received during the period is shown in the following table:

| In millions of British pounds | Year to 31 December 2021 |
|---|--------------------------|
| Total share-based compensation expense recognised in Statement of Changes in Equity | 0.1 |
| Total cash-settled share-based compensation awards recognised in liabilities | - |
| Share-based compensation | 0.1 |

Travelex Topco Limited Notes to the financial statements Year ended 31 December 2021

31. Investments in Subsidiaries and Jointly Controlled Entities

The Groups subsidiaries and jointly controlled entities by country are included below.

| 2021 - Name of the entity | % Owned | Company reference number |
|--|---------|--------------------------|
| Travelex Acquisition Co Limited (UK) | 100 | Subsidiary |
| Travelex IssuerCo Limited (UK) | 100 | Subsidiary |
| Travelex IssuerCo 2 Plc (UK) | 100 | Subsidiary |
| Travelex Agency Services Limited (UK) | 100 | Subsidiary |
| Travelex Currency Services Limited (UK) | 100 | Subsidiary |
| Travelex Japan KK (Japan) | 100 | Subsidiary |
| Travelex Central Services Limited (UK) | 100 | Subsidiary |
| Travelex India Pvt Limited (India) | 100 | Subsidiary |
| Travellers Exchange Corporation Limited (UK) | 100 | Subsidiary |
| Travelex Australia Holdings Pty Limited and its subsidiary - Travelex Limited (Australia) | 100 | Subsidiary |
| Travelex Currency Exchange Limited (Hong Kong) and its subsidiary - Travelex Currency Exchange (China) Limited | 100 | Subsidiary |
| Travelex Financial Service Limited (New Zealand) | 100 | Subsidiary |
| Travelex Cloud Services Limited (UK) | 100 | Subsidiary |
| Travelex Holding (HK) Limited and its subsidiary - Travelex Card Services Limited (Hong Kong) | 100 | |
| | | Subsidiary |
| Travelex Holdings (S) PTE Limited (Singapore) | 100 | |
| Travalay Dahrain MIL (Dahrain) | 75 | Subsidiary |
| Travelex Bahrain WLL (Bahrain) Travelex Currency Exchange & Payments SDN | 75 | Subsidiary |
| BHD ("Malaysia") | 70 | Subsidially |
| Travelex & Co LLC (Oman) | 70 | Subsidiary |
| Travelex (Thailand) Limited (Thailand) | 62 | Joint Venture |
| Travelex Emirates Exchange LLC (UAE) | 40* | Subsidiary |
| Travelex Foreign Coin Services Ltd (UK) | 100 | Subsidiary |
| Travelex Qatar QSC (Qatar) | 49** | Joint Venture |
| Travelex Switzerland AG (Switzerland) | 100 | Subsidiary |
| Travelex Europe Ltd (UK) | 100 | Subsidiary |

Year ended 31 December 2021

31. Investments in Subsidiaries and Jointly Controlled Entities (continued)

| 2020 - Name of the entity | % Owned | Company reference number |
|--|---------|--------------------------|
| Travelex Acquisition Co Limited (UK) | 100 | Subsidiary |
| Travelex IssuerCo Limited (UK) | 100 | Subsidiary |
| Travelex IssuerCo 2 Plc (UK) | 100 | Subsidiary |
| Travelex Agency Services Limited (UK) | 100 | Subsidiary |
| Travelex Currency Services Limited (UK) | 100 | Subsidiary |
| Travelex Japan KK (Japan) | 100 | Subsidiary |
| Travelex Central Services Limited (UK) | 100 | Subsidiary |
| Travelex India Pvt Limited (India) | 100 | Subsidiary |
| Travellers Exchange Corporation Limited (UK) | 100 | Subsidiary |
| Travelex Australia Holdings Pty Limited and its subsidiary - Travelex Limited (Australia) | 100 | Subsidiary |
| Travelex Currency Exchange Limited (Hong Kong) and its subsidiary - Travelex Currency Exchange (China) Limited | 100 | Subsidiary |
| Travelex Financial Service Limited (New Zealand) | 100 | Subsidiary |
| Travelex Cloud Services Limited (UK) | 100 | Subsidiary |
| Travelex Holding (HK) Limited and its subsidiary - Travelex Card Services Limited (Hong Kong) | 100 | Subsidiary |
| | 100 | Subsidiary |

32. Prior year restatement

The 2020 accounts have been restated to incorporate the impact of the following:

- a) The Directors identified that the lease term assessment for certain lease contracts in 2020 had not been correctly applied. The Directors also identified lease contracts acquired in business combinations that should have been recognised on the Balance sheet as per IFRS 16 but were expensed as short-term leases in 2020. As a result, ROU assets have increased by £13.3m and Lease liabilities have increased by £13.9m.
 - The P&L impact of these adjustments includes increase in depreciation (£2.0m) and finance costs related to leases (£0.7m). The adjustment in operating expenses includes the amount for rent concessions that were previously not recorded as well as reversal of rent expenses on short term leases. There was an immaterial adjustment to the sub lease which impacted other income.
- b) In addition, the Directors also reviewed the recharge income of £3.2m received from services provided to non-group entities and concluded that the income should be presented on a gross basis as compared to net presentation in the 2020 accounts. Accordingly, operating expenses of £3.2m that were previously netted from the income have also been presented on a gross basis.
- c) Reclassification of certain items of income and expenses to align with presentation in the 2021 financial statements. These amounts are immaterial.
- d) There is no tax impact in relation to any of the above adjustments.

Travelex Topco Limited Notes to the financial statements Year ended 31 December 2021

32. Prior year restatement (continued)

The tables below provide the movements from the signed statutory accounts for 2020 and the restated 2021 comparatives.

| Consolidated Income Statement In millions GBP pounds | 31 December 2020 Signed Financial Statements | Restatement due to IFRS 16 | Restatements due to changes in presentation | Restated 2020 comparative numbers |
|--|--|----------------------------|--|--|
| For the year ended 31 December | | | • | |
| 2020 | | | | |
| | | | | |
| Revenue | 13.1 | | (0.4) | 12.7 |
| Cost of Sales | (0.2) | | | (0.2) |
| Gross Profit | 12.9 | 0.0 | (0.4) | 12.5 |
| Other Income | 0.0 | (0.1) | 3.6 | 3.5 |
| Operating Expenses | (33.1) | 2.2 | (3.2) | (34.1) |
| Earnings before interest, tax, | | | | |
| depreciation and amortisation | (20.2) | 2.1 | (0.0) | (18.1) |
| (EBITDA) and non-underlaying items | | | | |
| Non-underlaying income | 82.3 | | 0.1 | 82.4 |
| Non-underlaying expenses | (16.2) | | (0.1) | (16.3) |
| EBITDA after non-adjusting items | 45.9 | 2.1 | (0.0) | 48.0 |
| Depreciation | (7.4) | (2.0) | | (9.4) |
| Amortisation | (7.9) | | | (7.9) |
| Operating (loss) / profit | 30.6 | 0.1 | (0.0) | 30.7 |
| Finance income | 0.3 | 0.0 | | 0.3 |
| Finance costs | (8.2) | (0.7) | | (8.9) |
| Net finance costs | (7.9) | (0.7) | (0.0) | (8.6) |
| Share of profit of equity accounted | | | | |
| investee net of tax | 0.0 | | | 0.0 |
| (Loss) / profit before tax for the | | | | |
| period | 22.7 | (0.6) | (0.0) | 22.1 |
| Tax credit | 1.5 | | | 1.5 |
| (Loss) / profit after tax for the | | | | |
| period | 24.2 | (0.6) | (0.0) | 23.6 |

Travelex Topco Limited Notes to the financial statements Year ended 31 December 2021

32. Prior year restatement (continued)

| Consolidated Balance Sheet | 31 December 2020 | | Restatement | Restated 2020 |
|-----------------------------------|------------------|----------------|-----------------|---------------|
| In millions CDD normals | Signed Financial | Restatement | due to changes | comparative |
| In millions GBP pounds | Statements | due to IFRS 16 | in presentation | numbers |
| Non-current assets | 105.1 | | | 105.1 |
| Intangible assets | 105.1 | | | |
| Property, plant and equipment | 9.5 | 12.2 | | 9.5 |
| Right-of-use assets | 27.3 | 13.3 | | 40.6 |
| Investments from subleasing | 0.9 | 0.1 | | 1.0 |
| Other Investments | 1.9 | | | 1.9 |
| Other receivables | 4.1 | | | 4.1 |
| Deferred tax asset | 0.4 | | | 0.4 |
| | 149.2 | 13.4 | | 162.6 |
| Current assets | | | | |
| Trade and other receivables | 62.3 | | | 62.3 |
| Tax receivable | 0.3 | | | 0.3 |
| Other deposits | 9.8 | | | 9.8 |
| Cash and cash equivalents | 149.1 | | | 149.1 |
| | 221.5 | 0.0 | 0.0 | 221.5 |
| Total Assets | 370.7 | 13.4 | 0.0 | 384.1 |
| Current Liabilities | | | | |
| Trade and other payables | (150.5) | | | (150.5) |
| Borrowings | (2.4) | | | (2.4) |
| Lease liabilities | (22.8) | (4.6) | | (27.4) |
| Provisions | (16.1) | | | (16.1) |
| | (191.8) | (4.6) | 0.0 | (196.4) |
| Non-current liabilities | | | | |
| Borrowings | (135.7) | | | (135.7) |
| Lease liabilities | (17.4) | (9.3) | | (26.7) |
| Provisions | (1.1) | | | (1.1) |
| Deferred tax liabilities | (0.3) | | | (0.3) |
| Non-current liabilities | (154.5) | (9.3) | 0.0 | (163.8) |
| Total liabilities | (346.3) | (13.9) | 0.0 | (360.2) |
| Net (liabilities)/assets | 24.4 | (0.5) | 0.0 | 23.9 |
| Capital and reserves | 2 | (0.5) | | |
| Share capital | 0.0 | | | 0.0 |
| Retained Earnings | 24.2 | (0.6) | 0.0 | 23.6 |
| Reserves | 0.2 | 0.0 | 0.0 | 0.3 |
| Equity attributable to | 0.2 | 0.0 | | 0.5 |
| shareholders of Travelex Topco | | | | |
| Ltd | 24.4 | (0.5) | 0.0 | 23.9 |
| Non-controlling interest | | (5.5) | 3.0 | |
| Total equity | 24.4 | (0.5) | 0.0 | 23.9 |
| i otal Equity | 24.4 | (0.5) | 0.0 | 23.9 |